PORT MOODY POLICE BOARD
Regular Meeting AGENDA

DRAFT

Date:	June 8, 2026
Location	Port Moody Public Safety Building 3rd Floor EOC, 3051 St. Johns Street Port Moody, BC – 5:00 pm

**Indicates Attachment*

1. CALL TO ORDER

ACKNOWLEDGEMENT: The Port Moody Police Board carries out our business on the ancestral and unceded homelands of the kʷikʷəƛ̓əm (Kwikwetlem), səlilwətaɬ (Tsleil-Waututh), xʷməθkʷəy̓əm (Musqueam), Sḵwx̱wú7mesh (Squamish), q̓ic̓əy̓ (Katzie), q’ʷa:n̓ ƛ’ən̓ (Kwantlen), qiqéyt (Qayqayt), and Stó:lō (Sto:lo) Peoples, and extends appreciation for the opportunity to work on this territory.

2. ADOPTION OF AGENDA*
   - **THAT the Agenda for the Regular Police Board meeting of 08 June 2026 be adopted.**

3. APPROVAL OF MINUTES*
   - **THAT the Minutes of the 04 May 2026 Regular Police Board meeting be approved.**

4. DELEGATIONS/PRESENTATIONS
   - Welcome to City Council
   - Presentation: Roselle Quinones and Jenny Bruschetto, Victim Services Unit, *PMPD Restorative Justice Program*

5. STANDING ITEMS/UNFINISHED BUSINESS
   a. Community Concerns/Considerations
   - **THAT (any) community concerns/considerations be received for information.**

   b. Board Conferences, Training and Education*
   Notice of the 2026 Canadian Association of Police Governance AGM (CAPG)
   - **THAT the notice of the 2026 CAPG AGM be received.**

   CAPG 2026 Conference Sponsorship Request
   - **THAT the Port Moody Police Board approve CAPG 2026 Conference Sponsorship in the amount of $1000 (friend level).**

   c. Strategic Plan 2024 – 2026 Quarterly Report
   - No report this month.

d. FIFA 2026

- Verbal update on event planning

6. NEW BUSINESS

6.1 PMPD 2025 Community Report*

- **THAT The PMPD 2025 Community Report be received.**

6.2 Annual General Meeting Invitation Letter and Notice of AGM package 2026*

- **THAT the ECOMM AGM Invitation and Notice of AGM be received; *and***
- **THAT the Port Moody Police Board appoints Nancy Kotari, E-Comm's Board Chair, to attend as the Boards proxyholder and vote our share as instructed on the Form of Proxy.**

7. REPORTS FROM COMMITTEE

a. Governance Committee

- No report this month.

b. Finance Committee*

- **THAT the June 2026 Finance Committee Report be received for information.**

c. Human Resource Committee

- This report is In Camera.

8. INFORMATION ITEMS*

a. PSSG Correspondence Received: Police Board Reporting Requirements;
b. ECOMM 911 Correspondence Received: May 2026 Partner Update
c. ECOMM Class A Syndicate Correspondence Sent: Port Moody Police Board Nominee for the ECOMM Board of Directors 2026 – 2027 Term;
d. CAPG Correspondence Received: Board and Award Call for Nominations;

9. ADJOURNMENT

PORT MOODY POLICE BOARD
REGULAR MEETING
MINUTES
Monday, May 04, 2026 5:00 pm
3rd Floor EOC, Public Safety Building
3051 St. Johns Street, Port Moody, BC

DRAFT

Minutes of the PORT MOODY POLICE BOARD Regular Meeting held 04 May 2026, Port Moody, British Columbia

PRESENT:

Mayor Meghan Lahti – Chair
Manjit Aujla
Chloe Goodison
Wendy Ham
Shahid Hussain
Jeff Summers

REGRETS:

Olga Kuznyetsova, Vice – Chair, Alison Carstairs, C/Cst. Dave Fleugel, Rhonda Hnatiuk

STAFF:

DC Cst. Ogston, Insp. Travis Carroll, Insp. Sheridan, Shane Archibald, Kim Tsok, Joyce Ngo, Jeannie Ziraldo, Michelle Rain

GUESTS

No guests this month

CALL TO ORDER 1. **CALL TO ORDER**

Mayor Meghan Lahti, Chair, called the meeting to order at 5:00 pm.

The Territorial acknowledgement was recited.

AGENDA for 04 May 2026 2 **APPROVAL OF THE AGENDA**

Moved. Seconded and Carried.

> **THAT the Agenda for the Regular Meeting of the Port Moody Police Board held on 04 May 2026 be adopted with the addition of 5.b E-Comm Board Nominee 2026-2027 Term.**

Minutes of the REGULAR MEETING held 13 April 2026 3. **ADOPTION OF MINUTES**

Moved. Seconded and Carried.

> **THAT the Regular Meeting minutes of 13 April 2026 be approved.**

DELEGATIONS/ PRESENTATIONS 4. **DELEGATIONS/PRESENTATIONS**

No delegations/presentations this month.

STANDING ITEMS/UNFINISHED BUSINESS 5. **STANDING ITEMS/UNFINISHED BUSINESS**

Community Concerns/ Considerations	a.	Community Concerns/Considerations No community concerns/considerations this month.
Conferences/Training/ Education	b.	Board Conferences, Training and Education E-Comm 911 Board Nominee 2026-2027 Term Discussion Moved. Seconded and Carried. **THAT, in accordance with the established two-year rotation of the "Class A" Syndicate group representation on the E-Comm Board of Directors, the Port Moody Police Board appoint Manjit Aujla as its nominee to serve as the representative for the 2026–2027 term;** **AND THAT this appointment be communicated to the "Class A" Syndicate member Boards for consensus prior to advising the E-Comm Corporate Secretary of the nomination.**
Strategic Plan 2024 – 2026	c.	Strategic Plan 2024-2026 No Strategic Plan report this month.
FIFA 2026	d.	FIFA 2026 Insp. Carroll provided the Board with an update on FIFA event planning, highlights of which included: • Dispatch channels secured for Golden Spike Days and Ribfest; • Ongoing talks with NWPD re cost sharing; • Marine resources almost secured for 3 weeks; • All FIFA shifts filled as posted • Command staffing have scheduled adjusted: • City has received requests for short-term rentals (AirBnB); • 3 businesses have responded to licensed premise outreach letter (all report no change to operations at this time); • Possible private event at a business on Murray Street; • LMD is ramping up in preparation. Discussion re federal government providing funding and possibility of Port Moody receiving a portion. Likely Vancouver will receive that funding, Insp. Carroll will look into this.
NEW BUSINESS	6.0	**<u>NEW BUSINESS</u>**
Workforce Diversity Monitoring	a.	Workforce Diversity Monitoring Jeannie Ziraldo provided a summary of the Workforce Diversity Monitoring report including results of the voluntary and confidential

Workforce EDI Survey. Discussion regarding response rates and timelines for staff completion.

Moved. Seconded and Carried.

THAT the Workforce Diversity Monitoring Update Report be received.

REPORTS FROM COMMITTEE	7.	**REPORTS FROM COMMITTEE**
GOVERNANCE COMMITTEE REPORT	a.	**Governance Committee** No report this month.
FINANCE COMMITTEE REPORT	b.	Finance Committee Manjit Aujla, Chair of the Finance Committee, presented the May 2026 Finance Committee report for information. Year to date, the Operating Budget is sitting at $360,000 favourable, mainly driven by wages and vacancies. Front counter has seen an increase in revenue due to working with Triton to process information checks, will expand on this next month. Moved. Seconded and Carried. **THAT the May 2026 Finance Committee Report be received for information.** Due to rising fuel costs associated with the war in Iran, Kim and Joyce met with fleet to discuss fuel use/cost per litre and the budget. Maximum cost of $2.20-$2.30 per litre to stay on budget. Will continue to monitor.
HUMAN RESOURCE COMMITTEE	c.	Human Resource Committee No report this month.
INFORMATION ITEMS	8.	**INFORMATION ITEM(S)**
	a.	Update received: *ECOMM Partner Update April 2026;*
	b.	Correspondence sent: Letter to E-Comm – *Board of Director Nominee 2026-2027*
	c.	Correspondence sent/received: *Request for E-Comm presentation to Board July 6 – Confirmed;*
	d.	Correspondence received: Letter from PSSG re *Detention Facility Guards;*
	e.	Correspondence sent: *Invitation to Council to attend June 8 Board meeting;*
	f.	Board Workplan Calendar.
PUBLIC INPUT	9.	**PUBLIC INPUT** No public input this month.

ADJOURNMENT	10.	**ADJOURNMENT** Meeting adjourned at 5:12 pm
NEXT MEETING DATE	11.	**NEXT MEETING DATE** The next Regular Meeting: **Monday, June 08, 2026: 5:00 pm**, 3rd Floor Boardroom Port Moody Public Safety Building 3051 St. Johns Street, Port Moody, BC

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Mayor Meghan Lahti, Chair

____

Michelle Rain, Recording Secretary

Canadian Association of Police Governance - 78 George Street, Suite 204 - Ottawa, Ontario - K1N 5W1

NOTICE OF 2026 Annual General Meeting

As per Section 4 (1) of the By-laws of the Canadian Association of Police Governance, this is formal notice of the 2026 CAPG's Annual General Meeting of the Association's Membership. Please share this notice with all members of your board.

The 2026 Annual General Meeting will be held on Wednesday August 12, 2026, commencing at **4:30 pm MOUNTAIN TIME** at the The Westin Edmonton 10135 100th Street, Edmonton, AB for the purpose of:

1. Confirming the Minutes of the 2025 Annual Meeting that was held in Victoria BC at the Victoria Conference center 720 Douglas St, Victoria, BC
2. Receiving the Financial Statements and Auditor's Report for the 2025 Fiscal Year (to be provided in June)
3. Appointment of an Auditor for the 2026 Fiscal Year
4. Ratification of the proposed Amended By-laws (to be provided by email in June)
5. Elections (if positions are contested)
    1. Speeches by candidates
    2. Voting
6. Ratification of the Board of Directors for the term 2026-2027 as submitted by the Zones

Please note this AGM is restricted to voting delegates (PSB members) and their staff. Non-members are not entitled to attend the meeting.

PLEASE NOTE:

In order to ensure an efficient flow in the AGM proceedings, please ensure that we receive one designated voting member that will be in attendance or participating online – name, email, phone number, police service board/commission.

Voting Members will be provided with individual voting handheld devices for the AGM – one (1) per police service board/commission. For those attending virtually, we will be providing an on-line voting function.

About CAPG

Our Mission

The Canadian Association of Police Governance (CAPG) works collaboratively and proactively with members and partners to strengthen civilian governance of policing across Canada.

Our Reach

- 80+ active member organizations
- 500+ directors
- 30,000 sworn officers
- 12,000 civilian officers
- Representing over 80% of municipal police services with civilian oversight

Why Sponsor CAPG?

Benefits of Sponsorship

- National exposure to police governance leaders
- Brand visibility on CAPG website, social media, and event materials
- Connection to decision-makers, officials, and community leaders
- Enhanced credibility and influence

Communications & Visibility

- Website & app placement
- Social media highlights
- Media coverage
- Email newsletters and direct marketing

Sponsorship Levels

Level	Investment	Key Benefits
⭐ Champion	$10,000	Speaking opportunity, priority logo placement, registrations included, social media priority, exhibitor option
🔹 Advocate	$5,000	Logo placement (website, app, banners), 1 virtual registration, social media recognition
🌱 Cultivator	$2,500	Logo in plenary banner & app, social media recognition
🤝 Friend	$1,000	Listing on website, program, post-event report

👥 Peer	$250–$999	Listing on website, program, post-event report
🏷️ Exhibitor	$1,100	Booth, meals + evening events, networking

Optional Event Sponsorships

Pre-conference Workshops — $2,000
Welcome Reception — $2,000
Coffee Breaks (x5) — $850 each
Lunch (x2) — $3,500 each
Main Evening Event — $7,500

Contact

Canadian Association of Police Governance
78 George Street, Suite 204
Ottawa, ON K1N 5W1
T: (613) 344-2384
E: communications@capg.ca

PORT MOODY POLICE DEPARTMENT

COMMUNITY REPORT

2025

TO SERVE AND PROTECT THE COMMUNITY OF PORT MOODY, WITH EXCELLENCE.

MESSAGE FROM THE
POLICE BOARD CHAIR

On behalf of the Police Board, I am pleased to share the Port Moody Police Community Report for 2025. It includes some statistics and highlights from the past year, as well as a financial summary and an overview of how the Port Moody Police Department (PMPD) participated in and supported community life. As always, I am incredibly proud of the PMPD's commitment to the Port Moody community and the causes that touch the lives of so many people who live and work here. In 2025, they promoted awareness and raised funds for Special Olympics BC, via the Polar Plunge event and the BC Law Enforcement Torch Run, and supported cancer research through participation in the Cops for Cancer Tour de Coast and the annual Michael Cuccione Foundation Kick for the Cure event.

It was an important year for the Reserve Constable program, which sees volunteers receive rigorous training to act as peace officers, supporting PMPD officers at various community events and with other safety initiatives. In 2025, PMPD recruited their first sworn member from the Reserve Constables – congratulations to this individual who will graduate from the Justice Institute of BC in 2026. This achievement highlights the success of a program that trains volunteers to a high level. I would like to take this opportunity to also offer congratulations to PMPD Constable Zacharias, who was a recipient of the prestigious "40 Under 40" award from the International Association of Chiefs of Police. This is well-deserved recognition for unwavering commitment to the profession and the community.

For the Police Board, it was also a busy and productive year. I am pleased to share that we completed an update of the Police Board Governance Manual, which has become the provincial standard. Board members presented at or attended conferences such as the BC Association of Police Boards conference and Circles of Understanding hosted by the Vancouver Aboriginal Community Policing Centre Society. We welcomed two new board members in 2025: Wendy Ham and Jeff Summers. They bring a wealth of expertise and experience in a variety of fields as well as a desire to serve the community with integrity.

The PMPD's mission is to serve and protect the community of Port Moody, with excellence. I invite you to review this community report to learn how the PMPD carried out its mission with dedication and pride in 2025.

Mayor Meghan Lahti
Port Moody Police Board Chair

The Port Moody Police Board is responsible for providing oversight and direction to the Police Department in accordance and consistent with the *Police Act*. The Board works with the Chief Constable and the Senior Management Team to develop and approve the Department's strategic plan, annual plans, budget and objectives and policies.

2025 POLICE BOARD MEMBERS

- Mayor Meghan Lahti, Chair
- Olga Kuznyetsova, Vice Chair
- Manjit Aujla
- Alison Carstairs
- Chloe Goodison
- Wendy Ham
- Shahid Hussain
- Jeff Summers

MESSAGE FROM THE
CHIEF CONSTABLE

I am pleased to present the 2025 Community Report on behalf of the Port Moody Police Department. This report highlights a number of key developments, achievements, and challenges across our organization, and reflects the continued dedication of our sworn and civilian members in serving the community.

Over the past year, our department has experienced growth and change. As with many policing agencies, we have seen fluctuations in calls for service, which have increased by 1.4% compared to 2024. While certain crime trends, such as property crime, have increased, these incidents remain relatively uncommon in our community. Encouragingly, we have seen reductions in other areas, including crimes against persons and theft of automobiles. Overall, Port Moody continues to experience one of the lowest rates of criminal victimization per capita in British Columbia.

Our officers remain focused on proactive policing strategies, with particular emphasis on crime prevention and road safety. This year, members issued 1,882 traffic-related violations or official warnings and removed 93 impaired drivers from our roads – demonstrating our ongoing commitment to road safety.

We continue to strengthen our specialized investigative capacity by partnering with the regional integrated collision investigation team, allowing us to better respond to and investigate the most serious collisions in Port Moody.

We have welcomed a new generation of officers, bringing fresh perspectives and energy to our team. These changes ensure we remain a modern, adaptable police service. We hired three experienced officers and five recruit officers in 2025.

In support of modernization, we have advanced key priorities outlined in our Strategic Plan, including preparing to deploy body worn cameras with our uniformed officers. The public should start to see them in the community before the end of 2026.

Our commitment to public safety remains unwavering. Whether through specialized investigative roles, enhanced training opportunities, or community-based initiatives, our members continue to work diligently to reduce crime, improve road safety, and build trust within our community.

None of this work would be possible without the strong support we receive. We are grateful to Mayor and Council, the Police Board, the Port Moody Police Services Union, CUPE Local 825, and most importantly, the residents, businesses, and visitors who make Port Moody such a vibrant and safe community. I remain incredibly proud of the professionalism, courage, and dedication demonstrated by every member of our department. It is an honour to serve alongside them.

Thank you for your continued trust and support.

David Fleugel, Chief Constable
Port Moody Police Department

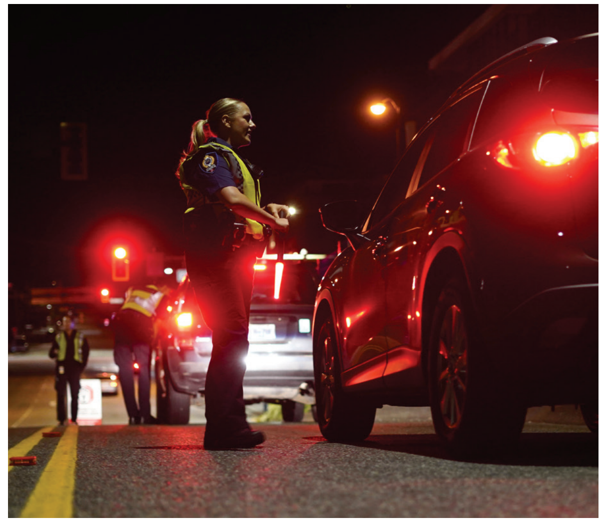
2025 marked the retirement of two long serving individuals from the Port Moody Police Department. We extend our appreciation for their dedication, commitment, and service to the citizens of Port Moody.

- Constable Steve McCuaig
  16 years
- Court Liasion Kim Burgess
  36 years

2025 PMPD OVERVIEW

ROAD SAFETY

- Issued **1,882** traffic tickets and **1,493** warnings
- Handled **93** impaired files
- Stopped **82** excessive speeders (>40 km over limit)
- Investigated **243** police reported collisions



Received
6,082
calls for service

▲ **1.4%** from 2024

Top 5 call types:

> Check Well-Being: **600**

> Reports of Suspicious Persons/ Vehicles/Occurrences: **435**

> Assist Public: **413**

> Property Found: **298**

> Dangerous/Reckless Driving: **276**

488 of these calls were emergencies in progress

MENTAL HEALTH

- **537** total files with a mental health component (▼ **28%** from 2024)
- **98** total mental health act files (▲ **11.4%** from 2024)

RECORD CHECKS AND FOI

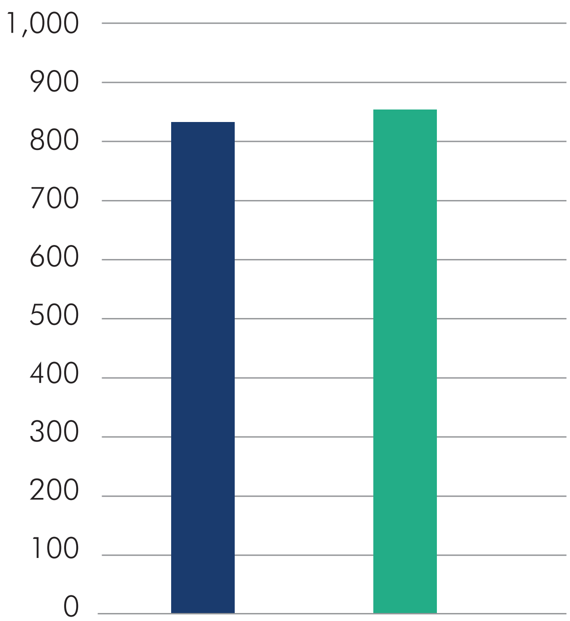
Processed **2,260** Police Record Checks and **279** Freedom of Information (FOI) Requests

529 GARAGE

Registered **39** bikes for the largest community-powered bike recovery service in North America

2025 PMPD OVERVIEW

CRIMES AGAINST PERSONS



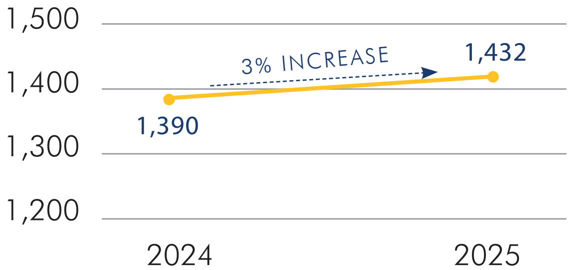
▼ 3.3%

2025: 822

2024: 850

Rate of crimes against person incidents was 24.5/1,000 population.

PROPERTY CRIME



Rate of property crime incidents was 42.7/1,000 population.

AUTO THEFT

▼ 46.9%

2025: 17

2024: 32

This is when a vehicle is stolen.

THEFT FROM AUTO

▲ 15.7%

2025: 96

2024: 83

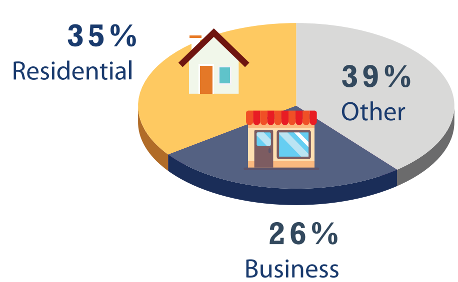
This is when thieves steal items from inside of or attached to a vehicle.

BREAK & ENTERS

▲ 20.5%

2025: 88

2024: 73



* Please note statistics may vary year to year depending on the final outcomes of investigations and the data gathering methodology used throughout the year.

SOCIAL CONNECTION

FINANCIAL SUMMARY

Financial Summary	2025	2024	% Change
Budget	$16,526,662	$14,879,616	11.1%
Actual	$15,820,073	$14,430,148	9.6%
Under Budget	$706,589	$449,468	

Authorized Strength	2025	2024	% Change
PMPD Sworn members	53	53	0
PMPD Civilian members	19	18*	5.6%
Total Positions	72	71	1.4%

*FTE=Full Time Equivalent

2025 Police Operations	
Salaries	$11,831,474
Non-salary expenses/vehicle expenses	$3,988,599

PMPD IN THE COMMUNITY

Participating in enhanced commercial vehicle enforcement with Coquitlam RCMP, Burnaby RCMP, New Westminster Police, B.C. RCMP, and local bylaw officers

Partnering with ICBC to highlight the "Leave the Phone Alone" initiative aimed at reducing collisions caused by phone use

Riding in the Cops for Cancer Tour de Coast to support childhood cancer research and programs

Hitting the water to help raise awareness and funds for Special Olympics programs.

Paying respects during the Remembrance Day ceremony

Taking part in the BC Law Enforcement Torch Run supporting Special Olympics BC

Keeping the community safe at the CPKC Holiday Train event

Port Moody Police Department
Public Safety Building
3051 St. Johns Street
Port Moody, BC V3H 2C4

portmoodypolice.com
604.461.3456
info@portmoodypolice.com
@portmoodypd
facebook.com/PortMoodyPoliceDepartment

E-Comm 9-1-1
Helping to Save Lives and Protect Property

3301 East Pender Street, Vancouver, BC V5K 5J3 Canada
t 604.215.5000 ▪ f 604.215.5001 ▪ ecomm911.ca

VIA EMAIL – c/o info@portmoodypolice.com

June 3, 2026

Port Moody Police Board
100 Newport Drive
Port Moody, B.C. V3H 5C3

Dear Chair Meghan Lahti & Board Members,

RE: Notice of E-Comm Annual General Meeting

It is my pleasure to invite you to the Annual General Meeting of the Shareholders of E-Comm to be held on Wednesday, June 24, 2026, at 9:00 am. The meeting will take place at the Executive Suites Hotel, Ballroom A, 4201 Lougheed Highway, in Burnaby, B.C.

As Shareholder representatives are required to sign-in, we respectfully request that your representative arrive 15-20 minutes early to sign-in and collect their voting cards.

The enclosed package contains your copy of the Notice of Meeting, the minutes of the 2025 Annual General Meeting, the Audited Financial Statements for the year ended December 31, 2025, and a Form of Proxy.

We would appreciate it if you would please provide to E-Comm the name of the individual who will attend the meeting as your voting representative, **by June 11, 2026**.

If you are unable to send a representative, we urge you to take all necessary steps to have your shares represented. To vote your shares, please appoint a Proxy by completing the enclosed Form of Proxy. **Your signed Form of Proxy must arrive at E-Comm by 9:00 am on June 19, 2026, to be valid (contact details are contained in the notice of meeting attached).**

The 2025 Annual Report will be available on E-Comm's website (www.ecomm911.ca) after the meeting. We look forward to reporting on our past and future endeavors.

Should you have any questions, please contact Mike Ho, Associate Corporate Secretary, by email at governance@ecomm911.ca.

Sincerely,

Nancy Kotani
Chair, E-Comm Board of Directors

Enclosures

- *Notice of Meeting*
- *Minutes of Jun 25, 2025, Annual General Meeting*
- *Audited Financial Statements Year-ended December 31, 2025*
- *Form of Proxy*

From:	Governance Office
To:	PMPD Info
Subject:	E-Comm AGM Notice - Port Moody Police Board
Date:	June 3, 2026 1:50:18 PM
Attachments:	image001.png image002.png image003.png image004.png image005.png image006.png E-Comm AGM Package-20260624.pdf 2026 AGM Invitation Letter-Port Moody Police Board.pdf

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

To whom it may concern,
Please find attached the Notice of E-Comm's Annual General Meeting, which will take place at 9:00 a.m. on Wednesday, June 24, 2026, at the Executive Suites Hotel and Conference Center, Burnaby, 4201 Lougheed Highway.
The invitation letter requests that you provide the name of the individual who will attend the meeting as your voting representative. As June 24, 2026 is a FIFA game day with a match scheduled for 12:00 p.m., we ask that your representative kindly plan for potential increased traffic and road closures for FIFA-related events, including watch parties. In lieu of your representative attending, note that E-Comm's Board Chair, Nancy Kotani, will be present at the meeting and you may wish to appoint her as your proxyholder to attend and vote your share(s) as instructed in the attached Form of Proxy. In that case, we ask that you complete and submit the attached Form of Proxy by 9:00 a.m. on June 19, 2026.
Sincerely,

Governance Office
Legal and Governance Department
governance@ecomm911.ca

E-Comm 9-1-1
Helping to Save Lives and Protect Property

E-Comm 9-1-1
Helping to Save Lives and Protect Property

Annual General Meeting

June 24, 2026
9:00 - 10:00 am

Executive Suites Hotel
Ballroom A, 4201 Lougheed Highway
Burnaby, British Columbia

Table of Contents

Notice of the Annual General Meeting

E-Comm 9-1-1
Emergency Communications for
British Columbia Incorporated

E-Comm Emergency Communications for British Columbia Incorporated

NOTICE IS HEREBY GIVEN that the Annual General Meeting of the Members of *E-Comm Emergency Communications for British Columbia Incorporated* (the "Company") will be held on Wednesday, June 24, 2026, at the hour of 9:00 a.m. at the Executive Suites Hotel, Ballroom A, 4201 Lougheed Highway, in Burnaby, British Columbia.

1. To receive, consider and approve the minutes from the Annual General Meeting held June 25, 2025.

2. To receive the Financial Statements for the Company for the year ended December 31, 2025, and the report of the auditors thereon.

3. To appoint the auditors of the Company for the ensuing year and to authorize the Directors to fix the remuneration to be paid to the auditors.

4. To elect Directors to hold office until the close of the next Annual General Meeting.

5. To transact such other business as may properly come before the meeting or any adjournments or postponements thereof.

Pursuant to the Articles of the Company any entity that is a member of the Company may authorize such person as it thinks fit to act as its representative at any general meeting or class meeting. **Please provide E-Comm with the name of your representative by June 11, 2026.** If a member is unable to send a representative to attend the meeting in person, then that member may appoint a Proxyholder to attend and vote for it at the meeting. If you wish to appoint a Proxyholder, then you must complete and sign the enclosed form of Proxy and deliver it to Mike Ho via email at governance@ecomm911.ca **no less than 72 hours prior to the meeting**.

DATED at Vancouver, British Columbia this 3rd day of June, 2026.

BY ORDER OF THE BOARD

Michael Ho

Mike Ho
Associate Corporate Secretary

Enclosures:

1. Draft Minutes of June 25, 2025, Annual General Meeting.
2. Audited Financial Statements for the year ended December 31, 2025, and the report of the Auditors thereon.
3. Form of Proxy.

Minutes of June 25, 2025 Annual General Meeting

Minutes of the Annual General Meeting of
E-Comm Emergency Communications for British Columbia Incorporated (the "Company"),
on June 25, 2025, at the hour of 9:02 a.m. at Executive Inn, 4201 Lougheed Highway, Burnaby B.C.

Shareholders of the Company present or represented

City of Abbotsford, *via proxy*
Abbotsford Police Board, *via proxy*
BC Emergency Health Services
City of Burnaby
City of Coquitlam
City of Delta
Delta Police Board, *via proxy*
City of Langley
Township of Langley
City of Maple Ridge
City of New Westminster
New Westminster Police Board
City of North Vancouver, *via proxy*
District of North Vancouver
City of Pitt Meadows, *via proxy*
City of Port Coquitlam
City of Port Moody
Port Moody Police Board
City of Richmond
City of Surrey
TransLink
Transit Police (SCBCTAPS) Board, *via proxy*
City of Vancouver
Vancouver Police Board
City of West Vancouver, *via proxy*
West Vancouver Police Board, *via proxy*

Partner Agencies Present

Royal Canadian Mounted Police

Meeting Chair

Doug Campbell, Chair, E-Comm Board of Directors

Management Present

Oliver Grüter-Andrew, President and CEO
Mike Ho, Legal Counsel and Associate corporate Secretary
Dave Cunningham, Vice President, Communications and Public Affairs

Recording Secretary

Devon Gunderson, Board Manager

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1. Introduction

E-Comm Board Chair Doug Campbell welcomed shareholders and guests to the 2025 Annual General Meeting.

2. Formalities and Call to Order

Call to Order

The Annual General Meeting was formally called to order at 9:02a.m. Mr. Campbell, upon hearing no objection, appointed Mike Ho, Associate Corporate Secretary, to act as Secretary of the Meeting.

Chair Campbell advised that the procedures followed at the Annual General Meeting are governed by the Articles of E-Comm, the Fifth Restatement of the Members' Agreement, the *Business Corporations Act* (British Columbia) and the rules of order usually followed for meetings of Canadian companies.

3. Registration of Proxies

Section 11.6 of the Company's Articles requires that all proxies for the meeting be delivered to the Company not less than 48 hours before the start of the meeting. All proxies delivered in accordance with those requirements were registered for use at the meeting.

It was confirmed that there were 23 Class A Shareholders represented, in person or by proxy, holding 34 Class A shares.

It was confirmed that there were 15 Class B Shareholders represented, in person or by proxy, holding 17 Class B shares.

4. Notice of Meeting and Quorum

The Notice calling the meeting was sent to all Members of record as of May 27, 2025. The Shareholders waived formal reading of the Notice of Meeting.

Article 10.3 of the Company's Articles provides that the quorum for the transaction of business at a meeting of shareholders is "…two persons present and being, or representing by proxy, Members holding not less than 20% of the outstanding Class A Shares or other Shares entitled to be voted at the meeting" [8 of 36 Class A shares]. The Chair confirmed that a quorum was present.

With Notice having been duly given and a quorum being present, the Chair declared the meeting to be duly constituted for the transaction of business.

5. Minutes of the 2024 Annual General Meeting of Members

The minutes from the 2024 Annual General Meeting of Members held on June 20, 2024, were previously circulated.

MOVED AND SECONDED

5.1 **THAT** the minutes of the June 20, 2024, Annual General Meeting, be and are hereby approved and adopted as presented.

CARRIED

6. Presentation of Financial Statements for the Company

The Financial Statements for the fiscal year ended December 31, 2024, and the Auditors Report thereon were mailed to all shareholders with the Notice of Meeting. The Chair asked if anyone had any questions regarding the financial statements. There being none, the financial statements of the Company for the fiscal period ended December 31, 2024 were received by the Shareholders as presented.

MOVED AND SECONDED

6.1 **THAT** the financial statements of the Company for its fiscal period ended December 31, 2024, be and are hereby received by the shareholders.

CARRIED

7. Appointment of Auditors

The *Business Corporations Act* (British Columbia) requires the Shareholders of every company to appoint an auditor or to waive that appointment annually. The Chair called for a motion to appoint KPMG LLP, Chartered Accountants, as auditors of E-Comm until the next Annual General Meeting or until their successors are duly appointed.

MOVED AND SECONDED

7.1 **THAT** KPMG LLP, Chartered Professional Accountants, be and is hereby appointed as the auditors of the Company until the close of the next Annual General Meeting or until their successor is appointed, at a remuneration to be fixed by the directors and that the directors be authorized to fix such remuneration.

CARRIED

8. Determination of the Number of Directors

Under the Members' Agreement and Articles of E-Comm, the Members of E-Comm designate the number of directors to be elected. Directors are nominated by the Members, the RCMP as a special user, and by the Ministry of Public Safety and Solicitor General. In addition, five independent directors are nominated by the outgoing Board of Directors. As ratified at the 2024 Annual General meeting, the number of directors is currently set at 23.

MOVED AND SECONDED

8.1 **THAT** the number of directors for the ensuing year be fixed at 23.

CARRIED

9. Election of Directors

E-Comm received the names of 17 nominees proposed by the Members, the RCMP and the Ministry of Public Safety and Solicitor General, in Accordance with the Members' Agreement, and the names of five independent director nominees proposed by the Board of Directors, for a total of 22 directors, with one vacancy.

Director Denise Nawata read the names of the 17 nominees proposed by the Members and Ministry of Public Safety and Solicitor General and the names of five independent directors.

MOVED AND SECONDED

9.1 **THAT** the 17 people nominated as directors by the Members, the RCMP and the Ministry of Public Safety and Solicitor General, as read by Denise Nawata, be elected as directors of the Company to hold office until the next annual meeting of the Company or until their successors are elected or appointed.

Name of Nominee(s)	Name of Member or Designated Group
Ken Leung	City of Abbotsford
Leanne Heppell	BC Emergency Health Services
Nancy McCurrach Meghan Lahti	Village of Belcarra City of Burnaby City of Coquitlam City of New Westminster City of Port Coquitlam City of Port Moody
Dylan Kruger	City of Delta Delta Police Board
Jason High	Vancouver Police Board
Mike Bhatti	RCMP
Eric Woodward	Metro Vancouver TransLink
Kash Heed	City of Richmond

Name of Nominee(s)	Name of Member or Designated Group
Karen Levitt	City of Vancouver
Susan Stanford Vacant	Provincial Government
Mike Little	City of North Vancouver District of North Vancouver Village of Lions Bay District of West Vancouver
Tim Baillie Larry Thomas	City of Langley Township of Langley City of Surrey City of White Rock
Paul Douglas	Capital Regional District South Vancouver Island Police Agencies
Mary Trentadue	Independent Police Boards: City of Abbotsford City of New Westminster City of Port Moody Transit Police District of West Vancouver
Dan Ruimy	Ridge Meadows
Doug Campbell Nancy Kotani Denise Nawata Angela Kaiser Rod Dewar	Independent Directors

CARRIED

10. Other Business

No additional items were tabled for consideration.

11. Termination of Meeting

The meeting was concluded at 9:26 a.m.

Certified approved,

Nancy Kotani, Chair

Mike Ho, Associate Corporate Secretary

Audited Financial Statements for the Period Ended December 31, 2025

Financial Statements of

E-COMM EMERGENCY COMMUNICATIONS FOR BRITISH COLUMBIA INCORPORATED

And Independent Auditor's Report thereon

Year ended December 31, 2025

DRAFT – APRIL 23, 2026

KPMG LLP
777 Dunsmuir Street, 11th floor
Vancouver, BC V7Y 1K3
Canada
Tel 604 691 3000
Fax 604 691 3031

INDEPENDENT AUDITOR'S REPORT

To the Shareholders of E-Comm Emergency Communications for British Columbia Incorporated

Opinion

We have audited the financial statements of E-Comm Emergency Communications for British Columbia Incorporated (the "Entity"), which comprise:

- the statement of financial position as at December 31, 2025;
- the statement of operations for the year then ended;
- the statement of changes in net assets for the year the ended;
- the statement of cash flows for the year then ended; and
- notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements***" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organization, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

  The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Vancouver, Canada

May 2026

E-COMM EMERGENCY COMMUNICATIONS FOR BRITISH COLUMBIA INCORPORATED

Statement of Financial Position

December 31, 2025, with comparative information for 2024

		2025		2024
Assets				
Current assets:				
Cash and cash equivalents	$	51,042,035	$	25,116,522
Restricted cash and cash equivalents - Next Generation 9-1-1 (“NG911”)		17,814,056		6,614,117
Accounts receivable (note 4)		8,503,777		44,687,849
Prepaid expenses		7,591,847		7,060,266
Short-term investments in direct finance leases receivable (note 5)		1,915,298		3,849,493
Short-term restricted investments at fair value - NG911 (note 6)		21,330,725		28,075,374
		108,197,738		115,403,621
Investment in PRIME Corp. (note 2(a))		1		1
Debt reserve fund (note 3)		298,432		289,755
Long-term prepaid land lease		1,792,929		1,818,182
Long-term portion of prepaid expenses		6,743,927		10,316,970
Long-term investments in direct finance leases receivable (note 5)		5,241,928		5,586,906
Long-term restricted investments at fair value - NG911 (note 6)		12,869,876		7,925,674
Tangible capital assets (note 7)		78,269,927		66,519,743
	$	213,414,758	$	207,860,852
Liabilities and Net Deficiency				
Current liabilities:				
Accounts payable and accrued liabilities (note 8)	$	64,832,451	$	58,696,311
Deferred revenue		142,621		145,980
Accrued interest payable (note 9)		131,453		131,453
Current portion of long-term debt (note 9)		2,674,143		2,596,255
Other liabilities (note 10)		49,281,982		50,649,618
Deferred contributions - NG911 (note 11)		48,256,483		62,131,441
Deferred capital contribution - NG911 (note 12)		23,745,248		18,391,242
		189,064,381		192,742,300
Long-term debt (note 9)		8,339,514		11,013,657
Asset retirement obligation (note 13)		2,278,172		2,239,633
		199,682,067		205,995,590
Net assets:				
Share capital (note 14)		550		550
Unrestricted net assets		6,257,093		1,864,712
Internally restricted net assets (note 18):				
Operations reserve		6,964,943		-
Carry forward reserve		510,105		-
		13,732,691		1,865,262
Contingencies (note 3)				
Commitments (note 16)				
Economic dependence (note 19)				
	$	213,414,758	$	207,860,852

See accompanying notes to financial statements.

Approved on behalf of the Board:

____________________ Director ____________________ Director

DRAFT – APRIL 23, 2026

E-COMM EMERGENCY COMMUNICATIONS FOR BRITISH COLUMBIA INCORPORATED

Statement of Operations

Year ended December 31, 2025, with comparative information for 2024

	2025	2024
Revenue:		
Radio system	$ 32,607,001	$ 26,719,378
Consolidated dispatch and 9-1-1 call taking system	102,024,243	91,444,618
Contract service fees and miscellaneous revenue	8,349,827	8,353,825
Computer-aided Dispatch system	2,289,276	2,111,532
Records management system	1,382,829	1,540,096
Financing revenue from direct finance leases	660,985	671,024
Tenant recoveries rental	820,410	703,420
Interest income	1,713,182	5,656,591
Provincial grant revenue - NG911	8,520,953	6,595,273
BC Emergency Health Services (“BCEHS”) revenue - NG911	4,256,804	3,286,093
Interest revenue – NG911	1,696,414	-
	164,321,924	147,081,850
Direct operating expenses:		
Salaries and benefits	105,054,301	97,142,792
Maintenance and technology	11,846,936	9,673,313
NG911 expenses	14,676,748	11,188,546
Premises	5,417,498	4,981,864
Professional fees	4,039,992	3,421,957
Employee related	2,372,313	2,088,361
Office supplies and communication	1,255,025	1,103,423
Other	277,997	759,208
	144,940,810	130,359,464
Other (income) expenses:		
Amortization of tangible capital assets and prepaid land lease	7,007,582	6,454,282
Amortization of deferred financing costs	-	41,864
Interest on long-term debt	670,141	2,388,206
Accretion of asset retirement obligation (note 13)	38,539	80,784
Fair value gain on NG911 investments	(202,577)	(1,307,180)
	7,513,685	7,657,956
	152,454,495	138,017,420
Excess of revenue over expenses	$ 11,867,429	$ 9,064,430

See accompanying notes to financial statements.

DRAFT – APRIL 23, 2026

E-COMM EMERGENCY COMMUNICATIONS FOR BRITISH COLUMBIA INCORPORATED

Statement of Changes in Net Assets

Year ended December 31, 2025, with comparative information for 2024

	Share capital (note 14)	Internally restricted	Unrestricted	2025 Total	2024 Total
Balance, beginning of year	$ 550	$ -	$ 1,864,712	$ 1,865,262	$ (7,199,718)
Excess of revenue over expenses for the year	-	-	11,867,429	11,867,429	9,064,430
Interfund transfers (note 18):					
Operations reserve	-	6,964,943	(6,964,943)	-	-
Carry forward reserve	-	510,105	(510,105)	-	-
Balance, end of year	$ 550	$ 7,475,048	$ 6,257,093	$ 13,732,691	$ 1,864,712

See accompanying notes to financial statements.

DRAFT – APRIL 23, 2026

E-COMM EMERGENCY COMMUNICATIONS FOR BRITISH COLUMBIA INCORPORATED

Statement of Cash Flows

Year ended December 31, 2025, with comparative information for 2024

	2025	2024
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses	$ 11,867,429	$ 9,064,430
Items not involving cash:		
Amortization of tangible capital assets	6,982,329	6,429,027
Deferred contributions recognized as revenue	(8,520,953)	(6,595,273)
Amortization of prepaid land lease	25,253	25,252
Accretion of asset retirement obligation ("ARO")	38,539	80,784
Adjustment due to revaluation of ARO	-	202,552
Amortization of deferred financing costs	-	41,864
Interest earned on debt reserve fund	(8,677)	(34,683)
Interest earned on investments in direct finance leases receivable	(660,985)	(671,024)
Fair value gain on investments in financial instruments	(202,577)	(1,307,180)
Changes in non-cash operating items:		
Accounts receivable and long-term receivables	36,184,072	(30,303,849)
Prepaid expenses	3,041,462	(8,372,607)
Accounts payable, accrued liabilities and interest payable	6,136,140	2,154,324
Deferred revenue	(3,359)	38,853
Other liabilities	(1,367,636)	30,465,652
Cash flows provided by operating activities	53,511,037	1,218,122
Financing activities:		
Repayment of long-term debt	(2,596,255)	(8,711,746)
Debt reserve fund adjustment on retirement of debt	-	1,931,143
Cash flows used in financing activities	(2,596,255)	(6,780,603)
Investing activities:		
Restricted investments in financial instruments - NG911	2,003,024	25,662,084
Acquisition and construction of tangible capital assets - NG911	(8,167,172)	(13,566,664)
Acquisition and construction of tangible capital assets - E COMM	(10,565,340)	(3,468,717)
Payments received on direct finance leases receivable	4,612,820	6,641,820
Acquisition of assets, net of proceeds on disposal for direct finance leases	(1,672,662)	(642,547)
Cash flows provided by (used in) investing activities	(13,789,330)	14,625,976
Increase in cash and cash equivalents and restricted cash and cash equivalent - NG911	37,125,452	9,063,495
Cash and cash equivalents, beginning of year	31,730,639	22,667,144
Cash and cash equivalents, end of year	$ 68,856,091	$ 31,730,639
Cash and cash equivalents are represented by:		
Cash and cash equivalent	$ 51,042,035	$ 25,116,522
Restricted cash and cash equivalent - NG911	17,814,056	6,614,117
	$ 68,856,091	$ 31,730,639
Non-cash transactions:		
Transfer to deferred capital contributions (note 11)	$ 5,354,006	$ 8,449,043

See accompanying notes to financial statements.

DRAFT – APRIL 23, 2026

1. Operations:

E-Comm Emergency Communications for British Columbia Incorporated (the "Corporation") was created in 1997 under legislation known as the Emergency Communications Corporations Act. On September 22, 1997, the Corporation was incorporated under the *Business Corporations Act* (British Columbia).

The Corporation provides centralized emergency communications and related public safety and public service to municipalities, regional districts, the provincial and federal governments and their agencies, and emergency service organizations throughout British Columbia. Primary services are provided to shareholder members of the Corporation pursuant to the Members' Agreement and to the Royal Canadian Mounted Police ("RCMP") pursuant to a Special User Agreement.

The Corporation is exempt from income tax under the *Income Tax Act*.

2. Significant accounting policies:

These financial statements have been prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations and incorporate the following significant accounting policies:

(a) Basis of presentation:

In March 2003, the Corporation established Police Records Information Management Environment Incorporated ("PRIMECorp"), a wholly-owned company, to ensure that the records management system and computer aided dispatch system are delivered and consistent in all police agencies throughout British Columbia. As the operations are controlled by the Province of British Columbia, Minister of Public Safety and Solicitor General, the net assets and operations of PRIMECorp have not been included in these financial statements.

(b) Revenue recognition:

The Corporation follows the deferral method for recognizing contributions.

Restricted contributions including grants are initially deferred and subsequently recognized as revenue in the year in which the related expenses are incurred by the Corporation. Contributions restricted for the purchase of tangible capital assets are deferred and amortized to revenue at a rate corresponding with the amortization rate for the related tangible capital assets.

Unrestricted contributions are recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Revenue from the provision of services is recognized in the period that the services are provided through operating activities or the consumption of tangible capital assets over their useful lives, irrespective of the period in which the service is billed. The Members' Agreement specifies the manner in which members are obligated to pay for services rendered by the Corporation. Finance income related to direct-financing type leases is recognized in a manner that produces a constant rate of return over the terms of the leases. Amounts received for future services are deferred until the service is provided.

2. Significant accounting policies (continued):

(b) Revenue recognition (continued):

For financial reporting purposes, the net asset accounts have been classified as follows:

(*i*) Unrestricted net assets:

Unrestricted net assets comprise the excess of revenue over expenses accumulated by the Corporation each year, net of transfers, and are available for general purposes. The Corporation's investment in capital assets is also included in the unrestricted net assets.

(*ii*) Internally restricted net assets:

Internally restricted net assets are funds which have been designated for specific purposes by the Corporation's Board of Directors (the "Board"). The following funds have been approved by the Board:

The *Operations Reserve* - During fiscal 2025, the Corporation established an Operations Reserve to enhance the Corporation's financial stability, resilience, and sustainability. The policy sets a minimum Operations Reserve balance of 5%, a target of 10%, and a maximum of 15% of total annual operations revenue, with clear rules for funding, permitted uses, and replenishment.

The *Carry forward Reserve* - During fiscal 2025, the Corporation established a Carry forward Reserve, to provide an administratively efficient mechanism by which to carry forward project funds.

(c) Cash and cash equivalents:

Cash and cash equivalents consist of cash on hand, cash held in banks and term deposits maturing within 90-days from the date of acquisition, net of bank overdrafts, if any.

(d) Costs recoverable through future billings:

Costs recoverable through future billings represent services provided through the utilization of tangible capital assets, the cost of which is recoverable through future payments in accordance with the Members' Agreement.

(e) Prepaid land lease:

The land on which the Corporation's building is located has been leased from the City of Vancouver for a period of 99-years commencing 1999. The prepaid amount is being amortized, and recovered through billings, over the term of the lease.

(f) Tangible capital assets:

Tangible capital assets are stated at cost, net of accumulated amortization. Interest costs directly attributable to major projects are capitalized and, commencing at project completion, are amortized over the estimated life of the underlying assets.

2. Significant accounting policies (continued):

(f) Tangible capital assets (continued):

Amortization begins when assets are put into use and is provided on a straight-line basis over the estimated useful lives of the assets as follows:

Asset	Rate
Building	40 years
Furniture, fixtures and building equipment	3 years to 25 years
Radio	5 years to 20.5 years
Dispatch consoles and voice systems	7 years to 10 years
Records management system - Fire	5 years to 10 years
Computer aided dispatch - Fire	5 years to 10 years
User equipment	7.5 years to 12.5 years
Leasehold improvements	Over the term of the lease

The Corporation reviews its tangible capital assets for impairment whenever events or changes in circumstances indicate that the tangible capital asset no longer contributes to the Corporation's ability to provide services, or that the value of future economic benefits or service potential associated with the asset is less than its carrying amount. If such condition exists, an impairment loss is measured and recorded in the Statement of Operations at the amount by which the carrying amount of the tangible capital asset exceeds its fair value or replacement cost.

Work-in-progress is not amortized until the asset is available for productive use.

(g) Employee future benefits:

The Corporation participates in a multi-employer defined benefit pension plan. Defined contribution plan accounting is applied to this plan because the actuary does not attribute the deficit or surplus of the plan to specific employers. The pension expense associated with this plan is equal to the Corporation's contributions during the reporting period.

(h) Asset retirement obligations:

The Corporation recognizes the liability for an asset retirement obligation that results from acquisition, construction, development or normal operations in the year in which it is incurred and when a reasonable estimate of fair value can be made. The amount recognized is the best estimate of the expenditure required to settle the present obligation. The corresponding cost is capitalized as part of the related asset and is amortized over the asset's useful life.

In subsequent years, the liability is adjusted for changes resulting from the passage of time and revisions to either the timing or the amount of the original estimate of the undiscounted cash flows. The accretion of the liability to its fair value as a result of the passage of time is charged to earnings while changes resulting from the revisions to either the timing or the amount of the original estimate of the undiscounted cash flows are accounted for as part of the carrying amount of the related long-lived asset.

2. Significant accounting policies (continued):

(i) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently measured at cost or amortized cost, unless management has elected to carry the instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs. These costs are amortized using the effective interest rate method.

Financial assets carried at cost or amortized cost are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indication of impairment, the Corporation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Corporation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

The Corporation's financial instruments consist of cash and cash equivalents, accounts receivable, short-term and long-term investments, debt reserve fund, accounts payable and accrued liabilities, and long-term debt.

(*i*) Cash and cash equivalents, accounts receivable, and debt reserve fund are measured at amortized cost.

(*ii*) Investments:

(A) *Short-term investments* - include any fixed income investments with a term to maturity of less than one year. Short-term investments are measured at fair value.

(B) *Long-term investments* - include any fixed income investments with a term to maturity of more than one year. Long-term investments are measured at fair value.

(*iii*) Financial liabilities such as accounts payable and accrued liabilities, and long-term debt are measured at amortized cost.

(j) Related party transactions:

Transactions with related parties are in the normal course of operations and are recorded at the agreed upon exchange amount. Contractual arrangements and service agreements with related parties are subject to the Corporation's tendering and proposal processes.

2. Significant accounting policies (continued):

(k) Measurement uncertainty:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of financial statements. Areas requiring the use of management estimates relate to the measurement of asset retirement obligations and established useful lives of tangible capital assets. Actual results could differ from those estimates.

3. Debt reserve fund and contingencies:

(a) The Corporation is required to maintain 1% of the initial borrowings through the Municipal Finance Authority of British Columbia ("MFA") in a debt reserve fund administered by the MFA. The original amount is presented together with interest earned on the reserve fund investments.

Demand notes in the aggregate amount of $1,142,788 (2024 - $1,142,788) are also provided by the Corporation to the MFA as a requirement of the borrowings. The debt agreement with the MFA provides that if at any time the scheduled payments provided for in the agreement are not sufficient to meet the MFA's obligations in respect to such borrowing, the deficiency becomes the joint and several liability of the Corporation and all other participants to the agreement through the MFA.

The Corporation is similarly liable on a contingent basis for the debt of other entities secured through the MFA. These contingent demand loans are not recorded in the Corporation's financial statements as they are not likely to be paid. If at any time the Corporation does not have sufficient funds to meet payments due on its obligations, the payments shall be made from the debt reserve fund.

The amounts due to the Corporation from the debt reserve fund are repaid to the Corporation when the respective loan agreements mature. There were no additions to the debt reserve fund during the year (2024 - nil) as the Corporation maintains the required amount in the debt reserve fund. Interest earned on the debt reserve fund at 2.99% per annum (2024 – 1.58%) amounts to $8,676 (2024 - $34,683).

(b) In the ordinary course of business, claims are asserted or made against the Corporation, and the Corporation is currently involved in various legal actions. The outcomes of these actions cannot be determined at this time. A provision has been made in the accounts for any possible unfavourable outcome of these actions, if any. The amount of any loss in excess of the provision and insurance coverage will be recorded when determinable.

4. Accounts receivable:

		2025		2024
Dispatch and 9-1-1 call taking levies	$	42,442	$	2,368
Radio levies		1,288,088		1,204,696
Technology support services fees		1,412,188		1,141,809
BCEHS - includes NG911		-		40,580,518
Other receivables		5,905,410		1,758,458
		8,648,128		44,687,849
Less Allowance for doubtful debts		144,351		-
	$	8,503,777	$	44,687,849

5. Investments in direct finance leases receivable:

		2025		2024
User equipment lease receivable (a)	$	5,255,073	$	7,884,324
Remote dispatch equipment lease receivable (b)		1,275,233		1,552,075
Computer aided dispatch lease receivable (c)		626,920		-
		7,157,226		9,436,399
Less short term		1,915,298		3,849,493
	$	5,241,928	$	5,586,906

(a) Specific user agencies lease user equipment from the Corporation under 7.5-year direct finance leases. The leases bear imputed interest of $494,525 in aggregate (2024 - $1,014,266) at rates of 2.24% to 4.65% over the lease term. The future minimum payments, excluding financing costs, due from the user agencies are as follows:

2026	$	1,513,049
2027		1,106,339
2028		872,209
2029		802,490
2030		619,068
Thereafter		341,918
	$	5,255,073

5. Investments in direct finance leases receivable (continued):

(b) Specific user agencies lease remote dispatch equipment from the Corporation under 10-year direct finance leases. The leases bear imputed interest of $152,522 in aggregate (2024 - $189,822) at rates of 2.24% to 2.85% over the lease term. The future minimum payments, excluding financing costs, due from the remote dispatch agencies are as follows:

2026	$	276,800
2027		211,323
2028		172,560
2029		172,560
2030		172,560
Thereafter		269,430
	$	1,275,233

(c) Specific user agencies lease computer aided dispatch user equipment from the Corporation under 5-year direct finance leases. The leases bear imputed interest of $54,131 in aggregate average bank interest rates of 3.00% to 3.06% over the lease term. The future minimum payments, excluding financing costs, due from the user agencies are as follows:

2026	$	125,384
2027		125,384
2028		125,384
2029		123,384
2030		125,384
Thereafter		-
	$	626,920

6. Restricted Investments at fair value - NG911:

The Corporation manages its investments in accordance with its investment policies and procedures. The investments held are measured at fair value and they include investment income earned and reinvested.

		2025		2024
Fixed income	$	34,200,601	$	36,001,048
Less short-term		21,330,725		28,075,374
	$	12,869,876	$	7,925,674

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7. Tangible capital assets:

						2025		2024
		Cost		Accumulated depreciation		Net book value		Net book value
Building	$	9,740,884	$	(6,282,610)	$	3,458,274	$	3,417,880
Furniture, fixtures and building equipment		19,138,053		(11,852,984)		7,285,069		6,956,660
Radio		75,087,560		(51,035,984)		24,051,576		26,993,683
Dispatch consoles and voice systems		5,356,227		(4,905,574)		450,653		706,694
Records management system - Fire		2,435,733		(2,373,776)		61,957		67,334
Computer aided dispatch - Fire		3,194,134		(3,092,554)		101,580		65,574
User equipment		244,457		(144,812)		99,645		56,412
Leasehold improvements		1,071,362		(917,151)		154,211		153,470
Work-in-progress - Non-NG911		6,337,753		-		6,337,753		-
Work-in-progress - NG911		36,269,209		-		36,269,209		28,102,036
	$	158,875,372	$	(80,605,445)	$	78,269,927	$	66,519,743

8. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities as at December 31, 2025 are government remittances payable of $1,379,010 (2024 - $1,990,156) relating to payroll related taxes.

9. Long-term debt:

			2025		2024
2.24% unsecured note payable, maturing October 9, 2029	(a)		11,013,657		13,609,912
Less current portion			2,674,143		2,596,255
		$	8,339,514	$	11,013,657

On March 24, 1998, the Corporation entered into an agreement with the MFA to borrow up to a maximum of $170,000,000. Long-term debt is currently comprised of the following:

(a) On October 9, 2019, the Corporation obtained $25,500,000 in long-term borrowing from the MFA for user agency P25 mobile subscriber equipment, radio infrastructure and subscriber equipment for Translink's transition onto the Corporation's radio system. The loan has a term of 10 years with a final payment date of October 9, 2029, and bears interest at a rate of 2.24%, with interest calculated and paid semi-annually in each year of the loan.

The Corporation's borrowing capacity will increase in accordance with the above maturity date.

The repayment requirements for the existing borrowing agreements for long-term debt are reported net of the sinking fund asset balances of $160,043,343 (2024 - $157,447,088). The sinking fund balance represents the principal payments made on outstanding debt to date.

9. Long-term debt (continued):

As such, the repayment schedule during the next five years and in aggregate is as follows:

2026	$ 2,674,143
2027	2,753,998
2028	2,837,366
2029	2,748,150
2030	-
	$ 11,013,657

There is $131,453 (2024 - $131,453) of interest accrued on outstanding amounts at year-end.

10. Other liabilities:

		2025	2024
User equipment	(a)	$ 5,069,843	$ 2,907,071
Radio	(b)	9,590,639	8,529,686
HealthLink BC	(c)	554,022	311,505
Fire RMS & CAD	(d)	3,756,912	4,053,343
BCEHS	(e)	28,497,799	32,754,605
Radio member agency projects	(f)	384,213	-
Other liabilities	(g)	1,428,554	2,093,408
		$ 49,281,982	$ 50,649,618

Other liabilities consist of the following:

(a) The Corporation has received annual payments through user equipment billings from radio member agencies starting in 2007 for future user equipment purchases for specific user agencies. The funds collected are recorded as other liabilities until they are spent on behalf of the user agencies. In 2025, $2,162,772 was collected through billings, nil (2024 - nil) was repaid to user agencies, and nil (2024 - $48,490) was drawn down for user equipment purchases on behalf of member agencies. Interest is not earned on this balance.

(b) Starting in 2006, the Corporation has collected funds through radio billings from radio member agencies to be set aside for future radio related expenditures. The funds collected are recorded as other liabilities until they are spent. In 2025, nil (2024 - nil) was collected through billings, $1,000,000 (2024 - $1,034,989) was authorized to be expended from the funds and was spent, and $60,953 (2024 - $45,685) of interest was earned by and allocated to the liability, calculated based on the average bank interest rate during the year. In 2025, $2,000,000 of 2025 radio surpluses was allocated to the Radio Reserve. In 2025, nil (2024 - $860,919), net of interest was repaid to the Radio fund from the NG911 Provincial grant for related expenses incurred by the Corporation.

10. Other liabilities (continued):

(c) The Corporation has received funds from HealthLink BC ("HLBC"), for future expenditures. These amounts are recorded as other liabilities until the funds are spent. There is no interest earned on this balance.

(d) The Corporation has collected annual payments starting in 2011 through Fire RMS and Fire CAD billings from Fire RMS and Fire CAD member agencies for future capital use. The funds collected are recorded as other liabilities until they are spent. In 2025, nil (2024 - $661,722) was collected through billings and $495,621 (2024 - $361,681) was drawn down for approved RMS/CAD lifecycle replacement project. Interest is not earned on this balance.

(e) The Corporation has received payment from BCEHS for the delivery of NG911 services and other related services. These amounts are recorded as other liabilities until the related expenditures have been incurred by the Corporation in order to fulfill its obligations to BCEHS.

(f) Starting in 2025, the Corporation has collected funds through radio billings from radio member agencies for one-time project costs. The funds collected are recorded as other liabilities until they are spent.

(g) The Corporation received funding from the Province of British Columbia and contracted partners HLBC, BCEHS, RCMP and Surrey Police Service for participating in Public Safety Broadband Network trials and to create a strategic roadmap for implementing NG911 service in British Columbia. The funds received are recorded as other liabilities until the funds are spent.

11. Deferred contributions - NG911:

Deferred contributions represent unspent grants or contract resources restricted for specific purposes and projects, and include expenses for operating, as well as capital resources.

The Corporation received $90,000,000 on March 30, 2023, from Ministry of Public Safety and Solicitor General (the "Ministry") to support its obligation to transition to the NG911 network in compliance with the Canadian Radio-television and Telecommunications Commission mandate set for March 31, 2027. To implement NG911, Public Safety Answering Points ("PSAPs") must upgrade their equipment to be compatible with the NG911 networks and to receive IP-based 911 communications. Starting from January 1, 2025, interest earned on investments purchased using NG911 funds were restricted for usage on NG911 project expenses.

Deferred contributions are comprised of the following:

	2025	2024
Balance, beginning of year	$ 62,131,441	$ 77,175,757
Increases during the year:		
Interest earned on investment of NG911 funds	1,696,414	-
Decreases during the year:		
Amounts recognized as revenue during the year	(10,217,366)	(6,595,273)
Transfer to deferred capital contributions (note 12)	(5,354,006)	(8,449,043)
	(15,571,372)	(15,044,316)
Balance, end of year	$ 48,256,483	$ 62,131,441

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12. Deferred capital contributions - NG911:

Deferred capital contributions relate to grants or contract resources specifically restricted for capital asset purchases. As these tangible capital assets are amortized, revenue will be recognized to offset the amortization expenses related to these capital expenditures. The change in the deferred capital contributions balance for the year is as follows:

	2025	2024
Balance, beginning of year	$ 18,391,242	$ 9,942,199
Add: transfer from deferred contributions (note 11)	5,354,006	8,449,043
Less: amounts amortized to revenue	-	-
Balance, end of year	$ 23,745,248	$ 18,391,242

13. Asset retirement obligation:

The Corporation has recorded an asset retirement obligation ("ARO") for the estimated costs of restoring certain leased sites on which the Corporation's radio towers are situated to their original condition at the end of the lease terms. Changes in the asset retirement obligation during the year are as follows:

	2025	2024
Balance, beginning of year	$ 2,239,633	$ 1,956,297
Accretion expense	38,539	80,784
Adjustment due to revaluation of ARO	-	202,552
Balance, end of year	$ 2,278,172	$ 2,239,633

The undiscounted estimated cash flows required to settle the obligations range from $6,900 to $170,000 during the years 2026 through 2066. The cash flows are discounted using credit adjusted risk-free rates of 3.26% to 4.76% (2024 - 3.35% to 4.44%)

Other assumptions used by management to determine the carrying amount of the asset retirement obligation include costs to restore the leased sites to their original condition and the rate of inflation over the expected years to settlement.

There are certain leased sites with an indeterminable amount of the asset retirement obligation as adequate information is not available to estimate fair value. As such, no asset retirement obligation has been recorded in the Corporation's financial statements for these indeterminable amounts.

An independent valuation of the ARO was undertaken in 2024 which has resulted in an adjustment to revalue the estimated obligation.

14. Share capital:

(a) Authorized:

370 Class A common voting shares without par value. Following project completion, Class A shareholders are obligated to share in funding both the ongoing operations and any additional costs relating to tangible capital assets (in accordance with a cost-sharing formula). Upon a member acquiring a Class A share, that member shall have agreed to use the Corporation's wide area radio system network to which the Class A share relates.

180 Class B common restricted voting shares without par value. Following project completion, Class B shareholders can elect to become Class A shareholders on the condition that the member agrees to use the Corporation's wide area radio system network. Class B shareholders are not obligated to share in funding the ongoing operating costs.

(b) Issued:

			2025		2024
37	Class A common voting shares (2024 - 37)	$	370	$	370
18	Class B common restricted voting shares (2024 - 18)		180		180
		$	550	$	550

(c) RCMP Special User Agreement:

Due to existing Federal restrictions, the RCMP cannot become a shareholder in the Corporation. Consequently, a Special User Agreement has been executed such that the RCMP has the right to participate in the Corporation's activities project on the same terms and conditions as the Class A shareholders, including the obligation to fund both the ongoing operating costs and any additional costs relating to tangible capital assets, in accordance with a cost-sharing formula.

15. Related party transactions:

PRIMECorp is related by virtue of executive and technology support services agreements under which certain of the Corporation's management act in executive positions for PRIMECorp and the Corporation provides technology support services to PRIMECorp. The amounts are recognized in contract service fees and miscellaneous revenue, and records management system on the Statement of Operations.

The following table summarizes transactions between PRIMECorp and the Corporation during the year:

		2025		2024
Technical services and support	$	4,881,910	$	4,486,392
Employee secondments and employee related expenses		1,717,753		2,209,331
Shared facilities services		210,899		307,304
	$	6,810,562	$	7,003,027

15. Related party transactions (continued):

The above transactions, unless disclosed otherwise, are considered to be in the normal course of operations and are measured at their exchange amount, which is the amount of consideration established and agreed to by the related parties.

Included in accounts receivable is an amount of $60,781 (2024 - $53,902) due from PRIMECorp.

16. Commitments:

(a) Operating leases:

(*i*) The Corporation has entered into leases of land for certain radio tower sites. These leases expire in future years from 2026 to 2066 and are renewable at the option of the Corporation. Future minimum payments under these leases, excluding option periods, are approximately as follows:

2026	$	1,334,813
2027		1,302,154
2028		1,320,429
2029		1,334,697
2030		1,298,503
Thereafter		11,175,707
	$	17,766,303

(*ii*) The Corporation is committed under vehicle and office equipment operating leases having varying expiry dates to the year 2027 The future minimum payments under the terms of such leases are as follows:

2026	$	53,065
2027		1,012
	$	54,077

(*iii*) The Corporation has entered into leases for office premises. The leases expire in future years from 2026 to 2034 and are renewable at the option of the Corporation. The future minimum payments, excluding the renewals at the option of the Corporation, are approximately as follows:

2026	$	1,569,075
2027		1,576,286
2028		1,583,497
2029		84,329
2030		1,011,949
Thereafter		3,120,176
	$	8,945,312

16. Commitments (continued):

(b) Municipal Pension Plan:

The Corporation and its employees contribute to the Municipal Pension Plan (the “Pension Plan”), a jointly trusteed pension plan. The Board of Trustees, representing Plan members and employers, is responsible for overseeing the management of the Pension Plan, including investment of the assets and administration of benefits. The Pension Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2025, the Pension Plan has about 273,000 active members and approximately 133,000 retired members. Active members include approximately 826 contributors from the Corporation (2024 - 794 contributors).

The most recent valuation, as at December 31, 2024, indicated a funding surplus of $2,675 million for basic pension benefits on a going concern basis. The next valuation will be as at December 31, 2027.

Defined contribution plan accounting is applied to the Pension Plan as the Pension Plan exposes the participating entities to actuarial risks associated with the current and former employees of other entities, with the result that there is no consistent and reliable basis for allocating the obligation, Pension Plan assets, and costs to individual entities participating in the Pension Plan.

During the year ended December 31, 2025, the Corporation paid $7,017,108 (2024 - $6,095,332) for employer contributions to the Pension Plan.

(c) Service commitments:

The Corporation has a software license agreement with Motorola Solution Incorporation to provide ASTRO 25 System Upgrade II (“SUAII”) for the period of January 1, 2023 to December 31, 2025. This agreement will be renewed in early 2026.

17. Financial risks:

(a) Market risk:

Market risk is the risk that changes in market prices, as a result of changes in foreign exchange rates, interest rates and equity prices, will affect the Corporation’s income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters while optimizing return on investments.

(*i*) Interest rate risk:

Interest rate risk relates to the risk that changes in interest rates will affect the fair value or future cash flows of financial instruments held by the Corporation. The Corporation is exposed to interest rate risk on its fixed interest rate financial instruments.

Fixed-rate instruments subject the Corporation to fair value risk. The Corporation is exposed to this risk as a result of investment in fixed income financial instruments.

The Corporation is also exposed to interest rate risk related to its long-term debt which is subject to fixed interest rate. Fluctuations in rates could impact future payments upon renewal.

17. Financial risks (continued):

(a) Market risk (continued):

(*ii*) Currency risk:

Investments in foreign securities are exposed to currency risk due to fluctuations in foreign exchange rates. The Corporation does not hold investments in foreign currencies.

(b) Liquidity risk:

Liquidity risk is the risk that the Corporation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Corporation manages its liquidity risk by monitoring its operating and capital requirements. The Corporation prepares budget and cash flow forecasts to ensure it has sufficient funds to fulfill its obligations. There has been no change to the risk exposure from the prior year.

(c) Credit risk:

Credit risk is the risk of economic loss should the counterparty to a transaction default or otherwise fail to meet its obligation. The Corporation is exposed to credit risk through its cash, investments in fixed income, and receivables. The maximum exposure to credit risk on these instruments is their carrying value. The Corporation manages the risk by retaining professional investment counselors who act in accordance with the Corporation’s investment policies. The Corporation has deposited cash with reputable financial institutions, from which management believes the risk of loss to be remote.

The Corporation has receivables from shareholder members and other government agencies, and management does not believe there is a significant credit risk. The Corporation monitors, on a regular basis, the credit risk to which the Corporation is exposed in relation to its assets and takes steps to minimize the risk of loss. There has been no change to the risk exposure from the prior year.

18. Interfund transfers:

During the year, 2024 excess of revenue over expenses in the amount of $1,864,712 and 2025 excess of revenue over expenses in the amount of $5,100,231 was transferred from unrestricted net assets to the internally restricted Operations Reserve.

In addition, 2025 excess of revenue of expenses in the amount of $ 510,105 was transferred from unrestricted net assets to the internally restricted Carry forward reserve.

19. Economic dependence:

The Corporation is economically dependent on the class A shareholder members (note 15) and the RCMP, who are obligated to share in funding both the ongoing operations and any additional costs relating to tangible capital assets (in accordance with a cost-sharing formula).

For the year ended December 31, 2025, the Corporation received approximately 66% (2024 - 64%) of its revenues through Dispatch and 9-1-1 services agreements. Approximately 31% (2024 - 32%) of the dispatch revenues is from one (2024 - one) municipality for the provision of police and fire dispatch services.

20. Comparative amounts:

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings.

Form of Proxy

FORM OF PROXY
Annual General Meeting of the Members
To be held June 24, 2026

Notes to Proxy

1. Every Member has the right to appoint some other person or company of their choice, who need not be a Member, to attend and act on their behalf at the meeting or any adjournment or postponement thereof. If you wish to appoint a person or company other than the person whose name is printed herein, please insert the name of your chosen Proxyholder in the space provided (see below).
2. The shares represented by this Proxy will be voted as directed by the shareholder, however, if such direction is not made in respect of any matter, this Proxy will be voted as recommended by Management.
3. This Proxy confers discretionary authority in respect of amendments or variations to matters identified in the Notice of Meeting or other matters that may properly come before the meeting or any adjournment or postponement thereof.

Appointment of Proxyholder

Please choose one of the two options below:

☐ The undersigned hereby appoints Nancy Kotani, Board Chair

OR

☐ The undersigned hereby appoints ___________________________ of ___________________________

as the undersigned's Proxy to attend, act, and vote for all of the undersigned's shares for the undersigned and on the undersigned's behalf at the Annual General Meeting of the Members to be held on the 24th day of June, 2026, or at any adjournment or postponement thereof.

Voting *(Recommendations are noted by the highlighted text)*

	For	Against
1. Approval of Meeting Minutes Approve the minutes of the E-Comm Annual General Meeting held June 25, 2025.	☐	☐
2. Appointment of Auditors Appoint KPMG as the Auditors of the Company for the ensuing year and authorize the Directors to fix their remuneration.	☐	☐
3. Number of Directors Set the number of Directors for the 2026-27 year at 23.	☐	☐
4. Election of Directors Elect the slate of Directors proposed by those Members entitled to nominate Directors, as presented to the Meeting.	☐	☐

DATED this ________________ day of __________________ , 2026

____
Name of Shareholder *(Municipality/Organization)*

____
Signature of Authorized Representative

____
Print Name and Title of Authorized Representative

Instructions

Submitted proxies must be signed and delivered by 9:00 a.m. on June 19, 2026, to governance@ecomm911.ca.

This Proxy may be revoked by instrument in writing delivered to the registered office of E-Comm prior to the date of the meeting or delivered to the chair of the meeting on the date of the meeting prior to any vote being cast utilizing the proxy.

PMPD BOARD COMMITTEE REPORT

COMMITTEE NAME:

Finance Committee **(ESTIMATED TIME 10.00 Minutes)**

MEMBERS:

Manjit Aujla and Wendy Ham

REPORTING DATE:

June 8, 2026

COMMITTEE UPDATE:

1. Year to date Statement of Revenue and Expenses to April 30, 2026

The Statement of Revenue and Expenses for the four months ended April 30, 2026 is attached and summarized (in '000) below:

	Actual	Budgeted	Variance	
Revenues	277	231	46	Note 3
Expenses				
Salaries	4,092	4,381	289	Note 1
Operating Expenses	1,598	1,744	146	Note 2
Total Expenses	5,690	6,125	435	
Net Impact	**5,412**	**5,893**	**481**	

The variance is favorable totaling $480,800 for the four months ended April 30, 2026.

Note 1

The main source of surplus is primarily due to salaries below budget for both member and civilian groups. Member wages are under budget primarily due to members at pay steps below 1st class constable and vacancies earlier in the year which are partially offset by estimated leave payouts. Civilian wages are under budget primarily due to not filling the Body Worn Camera position until June and lower guard wages.

Note 2

Operating expenses for the first four months have a favorable $146.4K variance compared to budget. The savings to budget are due to the following:

- $64.1K in ECOMM budget savings as a result of the following factors - funding set aside for a separate dedicated dispatch channel during peak periods has not been implemented yet due to operational challenges at ECOMM and lower user equipment and radio levy due to deferring the replacement of the radio equipment.

- $17.5K of savings related to re-negotiating the cell phone contract
- ($19.8K) of additional costs related to recruitment of police members
- ($26.7K) of additional costs for legal fees for various ongoing matters
- $111.3K in budget savings that are related to timing differences as spending is typically lower in the first few months of the year. Favorable timing differences in training, firearms, JIBC recruit fees (due to timing of onboarding recruits), fuel costs, transcription costs and IT related costs.

Note 3

Revenues are favorable compared to budget for the four months ended April, primarily due to increased front counter revenues as a result of PMPD working with Triton to process police information checks for their clients. The most significant revenue item is traffic fine revenues which is not typically received until July. Until the traffic fine revenue is received it is assumed to be on budget.

2. Financial Report for the year ended December 31, 2025

With the completion of the 2025 audit for the City, the department can now provide the December 31, 2025 financial report. For the year ended December 31, 2025 the department had a surplus of $707,000 after the surplus transfer of $150,000 to the Major Incident Reserve (which also covers anticipated FIFA policing costs). The year end financial results are summarized (in '000) below:

	Actual	Budgeted	Variance
Revenues	755	716	39
Expenses			
Salaries	11,831	12,420	589
Operating Expenses	4,594	4,823	229
Total Expenses	16,425	17,243	818
Net Impact	**15,670**	**16,527**	**857**
Surplus Request	150	-	(150)
Net Impact after surplus requests	**15,820**	**16,527**	**707**

Revenues were higher than budgeted by $39,000 which was primarily a result of receiving slightly more traffic fine revenue than expected as well as additional grants. Grants were received from Civil Forfeiture for training and Restorative Justice for hosting a conference, both of which had associated costs.

Salaries were under budget by $589,000 which was a result of both members and civilian salaries being underbudget. For members the favorable variance of $463,000 was primarily a result of members at pay steps below 1st class constable and vacancies during the year which is partially offset by leave payouts and higher than anticipated cost of living increases. For civilians the favorable variance of $126,000 was due to vacancies in IT at the start of the year, lower guard wages and cost savings from reduction in front counter hours.

Operating expenses were favorable by $229,000 for the year due to a number of factors including:

- $159.8K in ECOMM budget savings due to the following factors – funding set aside for a separate dedicated dispatch channel during peak periods was not implemented due to staffing challenges at ECOMM, lower than anticipated user equipment and radio levy due to planned delay in replacement of radio equipment as well as a provision set up at the end of 2024 to fund our share of the ECOMM deficit was reversed as it was no longer required.
- $80K in Vehicle related savings – primarily due to fuel lower than expected fuel costs.
- $91.4K in Integrated team savings – primarily a result of vacancies across all the Integrated Team units (IHIT, ERT, PDS, FIS) along with savings for ICARS where PMPD joined the program starting May 1st (budgeted for full year).
- $32.5K in Community section savings – largely a result of the reserve constable program where the intake took place towards the end of the year resulting in minimal cost for the year.
- $25.9K in Major Crime savings – lower than expected investigation costs (DNA testing & device analysis).

These savings are partially offset by higher than budgeted costs for:

- ($55.7K) in higher recruiting costs due to the number of members hired this year as well as deployment of recruiting strategy with external consultant.
- ($26.5K) in higher JIBC recruit training costs due to more recruits going through training this year
- ($23K) in higher guard costs due to filling guard shifts with a contractor vs. internal guard staff (which is only done when internal staff are not available), this cost offsets with savings in guard wages.
- ($16.2K) in legal fees due to various ongoing legal matters.
- ($16.2K) in uniform costs due to outfitting all the new members.
- ($12K) in higher costs for Victim Services due to hosting Restorative Justice Conference which a grant was received for.
- ($11K) in higher costs representing small amounts across various accounts.

3. 2026-2030 Operating and Capital Budget

The 2026-2030 Operating Budget was approved by City Council on May 12, 2026 when the Financial Plan and Tax Rate Bylaws were adopted.

4. Reserve Accounts

There is no reserve account information for this month.

5. Audit

The Organizational Review has been completed and the consultants will be presenting their report and findings at the Police Board meeting tonight.

As previously discussed at the April Board meeting, the Police Board approved to utilize up to $23,000 of 2026 audit funds to undertake the Employee Engagement survey which is conducted every three years. Feedback gathered through the employee engagement survey will ensure staff perspectives are incorporated into the 2027 - 2029 Strategic Plan. The survey is being launched June 1st and will remain open until July 31st. Preliminary results are anticipated to be available in the Fall.

RECOMMENDATIONS / MOTIONS:

1. For receipt, information and discussion.
2. For receipt, information and discussion.
3. For receipt, information and discussion.
4. For receipt, information and discussion.
5. For receipt, information and discussion.

Port Moody Police Department
Revenue and Expenses
For the period ended April 30, 2026

Summarized in '000's

	Apr 2026 Actuals	Apr 2026 Budget	Variance	YTD Actuals	YTD Budget	YTD Variance to Budget	Annual Budget	Prior Year YTD Actuals	Current Year Actuals vs. Prior Year Actuals Variance	
Revenues										
Traffic Fine Revenue	$ 38.3	$ 38.3	$ (0.0)	$ 153.3	$ 153.3	$ -	$ 460.0	$ 149.7	$ 3.7	[1]
Revenue from Tenant	5.9	5.9	(0.0)	23.7	23.7	-	71.1	23.7	0.0	
Front Counter	22.4	3.8	18.6	52.9	15.0	37.9	45.0	16.4	36.5	[2]
Victim Services	7.1	7.1	(0.0)	28.5	28.5	0.0	85.4	28.5	(0.0)	
Keep of Prisoners	0.3	0.6	(0.3)	4.2	2.3	1.9	7.0	3.6	0.6	
Other	(0.3)	-	(0.3)	9.5	-	9.5	-	22.9	(13.5)	[3]
Transfer from reserves - Operating	(1.5)	2.2	(3.7)	5.0	8.7	(3.7)	26.0	4.6	0.4	
Total Revenues	**72.1**	**57.9**	**14.2**	**277.0**	**231.5**	**45.5**	**694.5**	**249.3**	**27.7**	
Expenses										
Salaries										
Members	$ 840.7	$ 884.1	$ 43.5	$ 3,282.2	$ 3,536.5	$ 254.3	$ 10,609.5	$ 2,905.1	$ (377.0)	[4]
Civilians	203.8	211.0	7.2	809.5	844.1	34.6	2,532.3	755.7	(53.8)	[5]
Total Salaries	**1,044.5**	**1,095.1**	**50.7**	**4,091.7**	**4,380.6**	**288.9**	**13,141.8**	**3,660.8**	**(430.8)**	
Operating Expenses										
Administration	$ 60.6	$ 68.4	$ 7.8	$ 275.5	$ 273.7	$ (1.8)	$ 821.0	$ 226.9	$ (48.5)	[6]
Cell Block	(0.9)	0.6	1.5	5.3	2.3	(2.9)	7.0	14.8	9.5	
Major Crime	2.6	9.7	7.2	35.9	39.0	3.1	117.0	27.9	(8.0)	[7]
Civic Building	23.6	35.8	12.2	121.9	143.1	21.2	429.2	136.7	14.8	[8]
ECOMM	89.6	105.7	16.1	358.7	422.8	64.1	1,268.4	359.4	0.7	[9]
Communications	0.0	0.5	0.5	1.4	2.0	0.6	6.0	0.7	(0.7)	
Community	0.8	5.9	5.1	21.5	23.6	2.1	70.8	10.0	(11.5)	
Emergency Reponse Team - Integrated	10.3	10.3	0.0	41.3	41.3	-	124.0	39.7	(1.6)	
Front Counter	0.0	0.2	0.2	0.3	0.7	0.4	2.0	0.5	0.2	
Forensic Identification - Integrated	18.5	18.5	(0.0)	73.9	73.9	-	221.8	71.1	(2.8)	
Integrated Homicide - Integrated	18.9	18.9	(0.0)	75.5	75.5	-	226.5	61.7	(13.7)	
Police Dog Services - Integrated	13.0	13.1	0.0	52.2	52.2	-	156.7	49.6	(2.6)	
Patrol	50.1	49.3	(0.8)	163.4	197.3	33.9	591.9	206.8	43.4	[10]
Traffic	4.8	4.9	0.1	19.3	19.7	0.4	59.0	-	(19.3)	
Victim Services	0.3	2.2	1.8	2.1	8.7	6.5	26.0	5.9	3.7	
Community Action Team	-	0.9	0.9	-	3.6	3.6	10.8	2.1	2.1	
Vehicles	34.8	38.4	3.6	138.3	153.7	15.4	461.2	146.6	8.3	[11]
Transfer to reserves - Capital Asset Reserve	28.9	28.9	0.0	115.7	115.7	-	347.0	88.9	(26.8)	
Transfer to reserves - Equipment Replacement Reserve (Vehicles)	22.3	22.3	(0.0)	89.2	89.2	-	267.7	80.7	(8.5)	
Transfer to reserves - Operating	1.6	1.6	0.0	6.3	6.3	-	18.8	8.8	2.6	
Total Operating Expenses	**379.9**	**436.1**	**56.1**	**1,597.8**	**1,744.2**	**146.4**	**5,232.6**	**1,538.9**	**(58.9)**	
Total Expenses	**1,424.4**	**1,531.2**	**106.8**	**5,689.5**	**6,124.8**	**435.3**	**18,374.4**	**5,199.8**	**(489.7)**	
Net impact	**$ 1,352.3**	**$ 1,473.3**	**$ 121.0**	**$ 5,412.5**	**$ 5,893.3**	**$ 480.8**	**$ 17,679.9**	**$ 4,950.5**	**$ (462.0)**	

Notes:

[1] Traffic fine revenue is typically received in July. The pro-rated budgeted amount is being accrued since the actual amount is unknown at this time.

[2] Front counter revenue is higher than budgeted as PMPD is now working with Triton to process Police Information checks for their clients.

[3] Other revenue is higher than anticipated primarily due to provincial funds to support our Reserve Constable program.

[4] Member salaries are primarily under budget due to members at pay steps below 1st class constable and member vacancies earlier in the year which is partially offset by estimated leave payouts.

[5] Civilian salary savings primarily due to vacancies (BWC position not filled yet) and lower guard wages

[6] Administration is slightly higher than budget due to increased legal expenses and internal audit & policy which is partially offset by less spending on transcription services and IT related costs (with the exception of legal costs - all other items are timing related at this point)

[7] Major Crime expenses are slightly under budget due to lower training costs (timing related at this point).

[8] Building costs lower than budgeted (this category also includes communication costs) as the department realized savings from renegotiating the cell phone contract.

[9] ECOMM costs are under budget as funding set aside for dedicated dispatch during peak periods has not been implemented yet due to staffing challenges at ECOMM along with a small savings in the user equipment and radio levy due to planned delay of radio replacement.

[10] Patrol expenses are under budget due to lower JIBC recruit training costs (timing of when recruits enter training), training and firearms (all timing related) which is partially offset by increased recruiting costs.

[11] Vehicles savings are primarily due to fuel savings which we anticipate to be temporary as fuel costs are anticipated to be higher for the remainder of the year given the ongoing geopolitical conflict in the Middle East.

Port Moody Police Department
Revenue and Expenses
For the period ended December 31, 2025

Summarized in '000's

	Dec 2025 Actuals	Dec 2025 Budget	Variance	YTD Actuals	YTD Budget	YTD Variance to Budget	Annual Budget	Prior Year YTD Actuals	Current Year Actuals vs. Prior Year Actuals Variance	
Revenues										
Traffic Fine Revenue	$ 38.3	$ 37.4	$ 0.9	$ 460.0	$ 449.0	$ 11.0	$ 449.0	$ 449.0	$ 11.0	[1]
Revenue from Tenant	5.9	5.9	(0.0)	71.1	71.1	-	71.1	68.6	2.6	
Front Counter	4.1	3.8	0.4	45.2	45.0	0.2	45.0	46.1	(0.8)	
Victim Services	7.1	7.1	0.0	107.9	85.4	22.5	85.4	88.6	19.4	[2]
Keep of Prisoners	0.4	0.6	(0.2)	6.7	6.8	(0.2)	6.8	3.7	3.0	
Other	5.1	3.7	1.3	61.0	44.9	16.0	44.9	79.1	(18.1)	[3]
Transfer from reserves - Operating	(9.1)	1.1	(10.2)	3.4	13.7	(10.3)	13.7	9.3	(5.9)	[4]
Total Revenues	**51.8**	**59.7**	**(7.8)**	**755.3**	**716.0**	**39.4**	**716.0**	**744.2**	**11.1**	
Expenses										
Salaries										
Members	$ 856.7	$ 830.8	$ (25.9)	$ 9,507.2	$ 9,969.9	$ 462.7	$ 9,969.9	$ 8,761.6	$ (745.7)	[5]
Civilians	240.0	204.1	(35.9)	2,324.2	2,449.6	125.3	2,449.6	2,076.7	(247.5)	[6]
Total Salaries	**1,096.8**	**1,035.0**	**(61.8)**	**11,831.5**	**12,419.5**	**588.1**	**12,419.5**	**10,838.3**	**(993.2)**	
Operating Expenses										
Administration	$ 127.1	$ 60.9	$ (66.1)	$ 752.1	$ 731.3	$ (20.8)	$ 731.3	$ 594.9	$ (157.2)	[7]
Cell Block	4.9	0.6	(4.3)	29.8	6.8	(23.0)	6.8	25.7	(4.1)	[8]
Major Crime	13.9	9.5	(4.4)	87.6	113.5	25.9	113.5	106.5	18.9	[9]
Civic Building	33.1	34.2	1.1	402.9	410.2	7.3	410.2	404.2	1.3	
ECOMM	89.9	98.2	8.4	1,020.1	1,179.0	158.9	1,179.0	1,009.7	(10.4)	[10]
Communications	2.7	0.5	(2.2)	8.7	5.9	(2.7)	5.9	11.7	3.0	
Community	7.7	6.0	(1.7)	39.4	71.9	32.5	71.9	70.2	30.9	[11]
Emergency Reponse Team - Integrated	(1.0)	9.9	11.0	108.3	119.2	10.9	119.2	92.0	(16.3)	[12]
Front Counter	0.7	0.2	(0.6)	2.8	2.0	(0.8)	2.0	2.2	(0.6)	
Forensic Identification - Integrated	(10.2)	17.8	28.0	185.3	213.2	28.0	213.2	162.4	(22.8)	[12]
Integrated Homicide - Integrated	(0.1)	15.4	15.5	169.7	185.2	15.5	185.2	187.5	17.8	[12]
Police Dog Services - Integrated	(2.9)	12.4	15.3	133.5	148.8	15.3	148.8	134.5	1.0	[12]
Patrol	120.4	45.6	(74.8)	663.5	547.5	(116.0)	547.5	559.2	(104.3)	[13]
Traffic	2.7	4.7	2.1	35.1	56.7	21.7	56.7	0.1	(35.0)	[14]
Victim Services	2.6	1.6	(0.9)	31.5	19.4	(12.1)	19.4	17.1	(14.4)	[15]
Community Action Team	0.2	0.9	0.7	2.3	10.6	8.3	10.6	5.0	2.7	
Vehicles	27.3	38.9	11.6	386.3	466.3	80.0	466.3	429.1	42.8	[16]
Transfer to reserves - Capital Asset Reserve	22.2	22.2	0.0	266.7	266.7	-	266.7	-	(266.7)	
Transfer to reserves - Equipment Replacement Reserve (Vehicles)	20.2	20.2	(0.0)	242.2	242.2	-	242.2	214.1	(28.1)	
Transfer to reserves - Operating	2.2	2.2	0.0	26.5	26.5	-	26.5	18.0	(8.5)	
Total Operating Expenses	**463.2**	**401.9**	**(61.3)**	**4,593.9**	**4,823.1**	**229.1**	**4,823.1**	**4,044.0**	**(549.9)**	
Total Expenses	**1,560.0**	**1,436.9**	**(123.1)**	**16,425.4**	**17,242.6**	**817.2**	**17,242.6**	**14,882.3**	**(1,543.1)**	
Net impact	**$ 1,508.2**	**$ 1,377.2**	**$ (131.0)**	**$ 15,670.1**	**$ 16,526.7**	**$ 856.6**	**$ 16,526.7**	**$ 14,138.1**	**$ (1,532.0)**	
Surplus requests	150.0	-	(150.0)	150.0	-	(150.0)	-	292.0	142.0	
Net Impact after use of Surplus items	**$ 1,658.2**	**$ 1,377.2**	**$ (281.0)**	**$ 15,820.1**	**$ 16,526.7**	**$ 706.6**	**$ 16,526.7**	**$ 14,430.1**	**$ (1,390.0)**	

Notes:

[1] Traffic fine revenue was received at the end of June and the Department received $11K more than budgeted ($460K vs. $449K budgeted).

[2] Victim Services revenue higher than budgeted due to hosting a restorative justice conference and receiving funding from Restorative Justice Association for costs incurred ($14.9K) as well as slightly higher grant for VS program from the Province.

[3] Other revenue is favorable compared to budget primarily due to funds received from Civil Forfeiture for training as well as training expenses recovered from police partners on training expenses incurred by PMPD

[4] Transfers from Reserves - Operating - transfers were lower as the planned gym equipment replacement was delayed to 2027 (funds are transferred from the reserve when spending occurs).

[5] Member salaries are primarily under budget due to members at pay steps below 1st class constable and member vacancies which is partially offset by leave payouts and estimated cost of living expense

[6] Civilian salary savings primarily due to vacancies in IT, lower guard wages and cost savings from reduction of hours at the Department's front counter

[7] Administration is slightly over budget due to increased legal and training costs. In addition, at the end of the year, the department requested funds for Internal Audit & Policy and Police Board expenses be carried over to 2026 which results in a charge to this line for 2025.

[8] Cell Block expenses higher than budget due to filling guard shifts with Contractor vs. internal guard staff (done when no internal guard staff are available). This expense offsets with lower guard wages.

[9] Major Crime expenses are under budget primarily due to less spending on investigation costs such as device analysis and DNA testing which is partially offset by increased training costs.

[10] ECOMM costs are under budget as funding set aside for dedicated dispatch during peak periods was not implemented due to staffing challenges at ECOMM along with a small savings in the user equipment and radio levy due to a delay in replacement radio equipment. The accrual set up at the end of 2024 for Port Moody's share of ECOMM's deficit was reversed as ECOMM is no longer in a deficit position so the accrual is no longer required.

[11] Commmunity costs are under budget primarily due to less spending on the reserve constable program (due to timing of intake which occurred near the end of the year - so minimal costs for 2025).

[12] Integrated teams costs all came in slightly under budget primarily due to vacancies in the teams.

[13] Patrol expenses are over budget due to higher recruiting costs, JIBC recruit training costs and uniforms.

[14] Traffic is under budget due to the Integrated Team (ICARS) which PMPD became part of effective May 1, 2025 (but budgeted for the full year).

[15] Victim Services spending is higher than budgeted due to hosting a restorative justice conference which was funded by the Restorative Justice Assocation - costs offset in revenue above.

[16] Vehicles savings primarily due to fuel savings.

Reporting Requirements for Police Boards

Police Board Reporting Requirements		
Required Report	**Responsibility**	**Report Recipient**
***POLICE ACT* s. 26 (5)** Annual Report on the implementation of the programs and strategies to achieve Priorities, Goals and Objectives. **Police Act**	The Chief Constable, Chief Officer	The Board Annually
BCPPS 1.3.3 (9) Annual Internal Conducted Energy Weapons Controls and Monitoring. Aggregate counts of CEW displays and operational discharges; and a summary of the annual review conducted as per the monitoring and review under section (8) of this standard. **Internal CEW Controls and Monitoring - Province of British Columbia**	The Chief Constable, Chief Officer	Minister of PSSG (send through the Director of Policing and Law Enforcement Services) and the Board Annually
BCPPS 2.1.1 (6) Annual Recruit and Advanced Training, Experienced Applicants report. **Recruit and Advanced Training - Province of British Columbia**	The Board	Director of Policing and Law Enforcement Services Annually
BCPPS 5.2.1 (6) Annual Major Case Investigations report. **Threshold and Reporting for Major Case Management - Province of British Columbia**	The Chief Constable, Chief Officer	Approved by the Board and filed with Director of Policing and Law Enforcement Services. Annually
BCPPS 6.1.1(17) Annual audit to examine compliance with departmental policies/procedures related to at least one of the topics listed in 6.1.1(17) of the standards. **Promoting Unbiased Policing - Province of British Columbia**	The Chief Constable, Chief Officer	The Board who must provide a copy to the Director of Policing and Law Enforcement Services within **60 days of receipt**. 6.1.1 (19) BCPPS
BCPPS 6.1.1(18) Annual analysis of records listed in 6.1.1 (18) of the standards to monitor systemic inequities in service delivery, disaggregated by ethnicity, gender or sex subjects. **Promoting Unbiased Policing - Province of British Columbia**	The Chief Constable, Chief Officer	The Board who must provide a copy to the Director of Policing and Law Enforcement Services within **60 days of receipt**. 6.1.1 (20) BCPPS

This document is intended as a resource to support board with reporting requirements as of April 2026 and is subject to change with the approval of new or amended provincial policing priorities and any amendments to the *Police Act*. It is the responsibility of the Board to read the *Police Act* and the BC Provincial Policing Standards in full and understand all legislated requirements outlined.

Reporting Requirements for Police Boards

As Required Reporting Requirements		
Required Report	**Responsibility**	**Report Recipient**
BCPPS 2.1.6 Training and Recruitment – Registered **within 30 days** of the commencement of employment. **Recruit and Advanced Training - Province of British Columbia**	The Board	Police Academy
BCPPS 6.1.2 Community Engagement, Community Awareness and Outreach, and Community Satisfaction. Information made available to Officers and the Board and a survey of citizen satisfaction and attitudes toward police at least once every **3 years.** **Community Engagement for Equitable Policing - Province of British Columbia**	The Board	Made available as required and used in the manner in which is stated in the standard.
***POLICE ACT* s. 173.1(4)** Service and Policy Complaints Policy. The Board must review the policy, amend where required and seek community input where required every **4 years.** **Police Act**	The Board	The citizens of the community through a publicly accessible website maintained by or on behalf of the Board.
Additional Reporting Requirements for Board Awareness		
BCPPS 1.1.1 (5) Firearms and Ammunition. Submit a report on all special Firearms and Ammunition issued and the reason for issuing them if authorization is made under standard 3. **Firearms and Ammunition - Province of British Columbia**	The Chief Constable, Chief Officer	Director of Policing and Law Enforcement Services Upon Request
BCPPS 1.4.3 (3) Reporting, Data and Review re: Police Dogs. **Reporting, Data and Review for Police Service Dogs - Province of British Columbia**	The Chief Constable, Chief Officer	Director of Policing and Law Enforcement Services Annually

This document is intended as a resource to support board with reporting requirements as of April 2026 and is subject to change with the approval of new or amended provincial policing priorities and any amendments to the *Police Act*. It is the responsibility of the Board to read the *Police Act* and the BC Provincial Policing Standards in full and understand all legislated requirements outlined.

Reporting Requirements for Police Boards

Additional Reporting Requirements for Board Awareness - Continued		
Required Report	**Responsibility**	**Report Recipient**
BCPPS 5.2.5 (9) Internal Audit, Oversight and Accountability for Major Case Management. **Oversight and Accountability for Major Case Management - Province of British Columbia**	The Chief Constable, Chief Officer	Director of Policing and Law Enforcement Services Conducted annually, available upon request.
BCPPS 5.2.9 (2) Multi-jurisdictional Major Case Investigations. Written protocol concerning Multi-Jurisdictional Major Cases with all BC police services. **Multi-jurisdictional Major Case Investigations - Province of British Columbia**	The Chief Constable, Chief Officer	Director of Policing and Law Enforcement Services Protocols require approval.
BCPPS 6.2.1 (14) Police Stops. Policies and Procedures. **Police Stops - Province of British Columbia**	The Chief Constable, Chief Officer	Director of Policing and Law Enforcement Services (14) Posted online

Other Considerations (may or may not apply)
• Reporting requirements on any Grant Funding (i.e.: Naloxone kits) • Annual Police Board Report - submitted to Director of Policing and Law Enforcement Services, shared with funder and community.

This document is intended as a resource to support board with reporting requirements as of April 2026 and is subject to change with the approval of new or amended provincial policing priorities and any amendments to the *Police Act*. It is the responsibility of the Board to read the *Police Act* and the BC Provincial Policing Standards in full and understand all legislated requirements outlined.

MAY UPDATE FOR E-COMM'S SERVICE PARTNERS

We are writing to share with you our monthly update on key activities at E-Comm to strengthen and improve our services on behalf of our partners and the public we serve.

SERVICE LEVELS TO APRIL 30, 2026

- **Exceeding service level targets for 9-1-1, police call-taking*:*** 9-1-1 service saw **97%** of calls answered in 5 seconds or less (target: 95%). Emergency police call-taking reached **92%** in the Lower Mainland, and **90%** on Vancouver Island (target: **88%** of calls answered in 10 seconds). Non-emergency call-taking met the **80%** service-level target of calls answered in 3 minutes for the Lower Mainland and reached **85%** for Vancouver Island.
- **Fire service levels remain strong*:*** Fire call-taking reached **96%** (target: 90% of calls answered in 15 seconds), continuing the trend of strong service delivery for fire agency partners.
- **Continued reliability of radio network*: 4,810,781*** radio transmissions were made with **16,445** radios on E-Comm's network in April with no disruptions.
- **Call volumes continue to increase*:*** 9-1-1 (**+2.2%**)**,** police emergency (**+1.6%**) and non-emergency call volumes (**+6.3%**) were all up from the same period last year.

ACTION PLAN

E-Comm continues to implement the Action Plan in response to the independent provincial review. Below are some key recommendations we advanced this month:

- **Stakeholder Trust:** Engagement initiatives across police agencies, municipalities, and regional partners have been completed ahead of the May 20 board meeting. Feedback gathered throughout these discussions will help guide next steps, and the addition of Inspector Jason High from the Vancouver Police Department is helping strengthen police and stakeholder collaboration.
- **Financial Management:** Work on E-Comm's new financial model is continuing, including reviewing service costs and developing a more transparent approach to cost sharing. Improvements to financial reporting are also underway to help support clearer decision-making at the Board level and link E-Comm's costs with services for our partners and funders.
- **Operational Resiliency:** Operational improvements are progressing across several areas, including a new quality review process, completion of the core service catalogue, and ongoing work with stakeholders on service level options.

COLLECTIVE BARGAINING UPDATE

- E-Comm is continuing bargaining discussions with CUPE 8911 following their recent strike vote (95% vote in favour, with a 90% turnout). Our top priority remains the continuity of the vital services E-Comm provides to British Columbians. An approved essential services plan from the Labour Relations Board must be in place before any job action can occur; meetings with the LRB are scheduled this week. Staffing needs for FIFA events and associated call volumes are a key factor in E-Comm's essential services submission.

OTHER UPDATES

- **National Police Week –** E-Comm staff members prepared a social media video thanking police officers and engaged with the public at two Police Week events in Maple Ridge and North Vancouver.
- **9-1-1 Educational Video –** E-Comm partnered with Abbotsford Police to share a behind-the-scenes look of the 9-1-1 process. The educational video and news release posted to social media and our website shows how call takers, dispatchers, and first responders work together to quickly get the help people need during an emergency.
- **NG9-1-1:** Progress continues on the federally mandated transition to NG9-1-1. User Acceptance Testing began in mid-May to validate system performance and functionality, with technical readiness currently targeted for early June. E-Comm's implementation of NG9-1-1 is on track to take place ahead of the CRTC's deadline, with the goal of completion by the end of 2026.

E-Comm 9-1-1
Helping to Save Lives and Protect Property

MAY 2026 UPDATE

LOWER MAINLAND YEAR-TO-APRIL 30

	Target	2022	2023	2024	2025	2026
9-1-1	95%/5s	97%	99%	98%	98%	97%
Police Emergency	88%/10s	83%	91%	93%	92%	92%
Police Non-Emergency	75%/180s	46%	68%	87%	87%	80%
Fire Emergency	90%/15s	90%	95%	94%	97%	96%

VANCOUVER ISLAND YEAR-TO-APRIL 30

	Target	2022	2023	2024	2025	2026
9-1-1	95%/5s	97%	99%	98%	98%	97%
Police Emergency	88%/10s	91%	89%	91%	91%	90%
Police Non-Emergency	80%/180s	86%	81%	81%	85%	85%

ACTION PLAN & OPERATIONAL UPDATES

Engagement with police and regional partners continues; insights will shape next steps

Testing is underway for NG9-1-1, with technical readiness targeted for early June

RECOGNIZING NATIONAL POLICE WEEK

E-Comm staff created a social media video thanking officers for their service, attended community events, and partnered with Abbotsford Police on a behind-the-scenes 9-1-1 educational video.



May 05, 2026

Sent via email to:

Abbotsford Police Board Chair Mayor Ross Siemens (c/o shyanne.bergen@abbypd.ca)
Metro Vancouver Transit Police Board Chair Marnie Larson (c/o Taryn.Barton@transitpolice.bc.ca)
New Westminster Police Board Chair Tasha Henderson (c/o ddyer@nwpolice.org)
Surrey Police Board Chair Harley Chappell (c/o Marion.chow@surreypolice.ca)
West Vancouver Police Board Chair David Thomas (c/o JaclynAddison@wvpd.ca)

Dear Board Chairs of the "Class A" Syndicate:

RE: Port Moody Police Board Nominee for the E-Comm Board of Directors - 2026–2027 Term

The Port Moody Police Board met on May 4, 2026, and passed the following motions:

THAT, in accordance with the established two-year rotation of the "Class A" Syndicate group representation on the E-Comm Board of Directors, the Port Moody Police Board appoint Manjit Aujla as its nominee to serve as the representative for the 2026–2027 term;

AND THAT this appointment be communicated to the "Class A" Syndicate member Boards for consensus prior to advising the E-Comm Corporate Secretary of the nomination.

Proposed Nominee: Manjit Aujla

Manjit Aujla is a Finance Leader at BC Hydro with over 30 years of experience in financial management, regulatory environments, and strategic planning within a large, publicly owned utility. She currently supports the Operations group and has previously held roles in Integrated Planning and Capital Infrastructure Project Delivery, giving her a comprehensive understanding of system planning, capital execution, and service delivery.

Manjit serves as a Board Member of the Port Moody Police Board, where she is the Chair of the Finance Committee and a member of the Human Resources Committee. In this capacity, she has presented the department's annual budget to City Council, reinforcing transparency and accountability in financial stewardship. She has also contributed to provincial-level governance through her past service on the Board of the BC Association of Police Boards (BCAPB).

Beyond her professional and governance roles, Manjit is a mentor with the Immigrant Employment Council of BC, supporting internationally trained professionals as they transition into the Canadian workforce.

She is a Chartered Professional Accountant (CPA, CMA) and holds a Bachelor of Business Administration in Finance from Simon Fraser University.

We kindly request written confirmation of your support for this nominee by **Thursday, May 7, 2026**, so that we may formally notify E-Comm.

Should you have any questions or wish to discuss the nomination further, please feel free to contact us.

We would also like to extend our sincere appreciation to Mary Trentadue for her dedicated service as the Class "A" representative on the E-Comm Board over the past two years. Her commitment and contributions have been deeply valued by all of us.

We look forward to your confirmation.

Sincerely,

Meghan Lahti

Mayor Meghan Lahti
Chair, Port Moody Police Board

cc: manjit.aujla@portmoodypoliceboard.com

28 May 2026

Mayor Meghan Lahti
Chair, Port Moody Police Board
3051 St. Johns Street
Port Moody BC V3H 2C4
Sent via email to: Rhonda Hnatiuk EA rhonda.hnatiuk@portmoodypolice.com

Dear Mayor Meghan Lahti, Chair – Port Moody Police Board

Re: Confirmation of Support – Port Moody Police Board Nominee for E-Comm Board of Directors (2026–2027 Term)

Thank you for your correspondence regarding the Port Moody Police Board's nomination for the "Class A" Syndicate representation on the E-Comm Board of Directors for the 2026–2027 term.

On behalf of our Board, I am pleased to confirm our full support for the nomination of Ms. Manjit Aujla**.** We recognize and appreciate the depth of experience, leadership, and governance expertise Ms. Aujla brings, particularly her extensive background in financial management, strategic planning, and public sector oversight. Her demonstrated commitment to accountability, transparency, and sound governance will be of significant value to the E-Comm Board.

We also acknowledge the importance of maintaining the established rotation among the "Class A" Syndicate members and are supportive of proceeding with this appointment.

While we note that the original requested response date has passed, we trust that this confirmation continues to assist in advancing the formal notification process to E-Comm.

In addition, we would like to echo our appreciation to Ms. Mary Trentadue for her dedicated service and meaningful contributions as the Class "A" representative over the past two years.

Please do not hesitate to reach out should you require any further information.

Sincerely,

Ross Siemens

Chair, Abbotsford Police Board

From: Logan MacInnis
To: Logan MacInnis
Subject: REMINDER - CAPG Call For Nominations 2026
Date: May 5, 2026 4:38:21 PM
Attachments: image.png
Staff - Nominees FORM - CAPG-2026-Partnership & Leadership Award-Form .docx.pdf
Director Award Police Governance Excellence Award Nominee - CAPG-2026.docx.pdf
Partnership & Leadership Award 2026 CAPG Award for Excellence in Police Governance .docx.pdf

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CAPG ACGP
CANADIAN ASSOCIATION OF POLICE GOVERNANCE
ASSOCIATION CANADIENNE DE GOUVERNANCE DE POLICE

Association of Police Governance - 78 George Street, Suite 204 - Ottawa, Ontario - K1N 5W1

CALL FOR NOMINATIONS

2026 CAPG Award for Excellence in Police Governance
Please submit by email to Stephen, Executive Director

Email: sreid@capg.ca

Staff Award - An individual employed by a police governance body that has devoted their time and efforts to move the mark in police governance.

Partnership & Leadership Award - An individual or organization that has provided its
time or services to CAPG or to the enhancement of civilian police governance in Canada.

Director Award - Past or present director of a police governance board, commission, or advisory committee that has devoted their time and efforts to move the mark in police governance.

Deadline for Submissions: June 30, 2026

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Best regards,
Logan

Logan MacInnis
Communications
Canadian Association of Police Governance
capg.ca

CALL FOR NOMINATIONS
DIRECTOR AWARD
2026 CAPG Award for Excellence in Police Governance

Please submit by email to Stephen Reid, Executive Director

Email: sreid@capg.ca

Deadline for submissions: June 30, 2026

Nominee

Director Award - Past or present director of a police governance board, commission, or advisory committee that has devoted their time and efforts to move the mark in police governance.

Name:

Name of Organization:

Email:

Nominated by:

Name of Organization:

Main Contact Name:
Phone #

Email:

Why you are nominating this person:

Canadian Association of Police Governance - 78 George Street, Suite 204 - Ottawa, Ontario - K1N 5W1

CALL FOR NOMINATIONS

2026 CAPG Award for Excellence in Police Governance

Please submit by email to Stephen, Executive Director
Email: sreid@capg.ca

Deadline for submissions: June 30, 2026

Nominee

Partnership & Leadership Award - An individual or organization that has provided its time or services to CAPG or to the enhancement of civilian police governance in Canada

Name:

Name of Organization:

Email:

Nominated by:

Name of Organization:
Main Contact Name:
Phone #
Email:

Supporting documents:

At least one (1) letter of support, including one from the organization Chair or equivalent.

A statement citing the accomplishments that make the nominee deserving of the award.

Please give an overview of why you are nominating this person.

CALL FOR NOMINATIONS

STAFF AWARD

2026 CAPG Award for Excellence in Police Governance

Please submit by email to Stephen Reid, Executive Director
Email: sreid@capg.ca

Deadline for submissions: June 30, 2026

Nominee Staff Award - An individual employed by a police governance body that has devoted their time and efforts to move the mark in police governance.

Name:

Name of Organization:

Phone #

Email:

Nominated by:

Name of Organization:

Main Contact Name:

Phone #

Email:

Supporting documents:

At least one (1) letter of support, including one from the organization Chair or equivalent

A statement citing the accomplishments that make the nominee deserving of the award